

## HUNGER INNOVATION FELLOWSHIP

Type	Example	Tag	City / County	State	Website and/or Reference Location	Description
Council	Berkeley Food Policy Council	Advocacy / Awareness	Berkeley	CA	<a href="https://ecologycenter.org/berkeley-food-policy-council/">https://ecologycenter.org/berkeley-food-policy-council/</a>	The Berkeley Food Policy Council (BFPC) is a coalition of local organizers, activists, visionaries, and entrepreneurs who work towards promoting regional agriculture and community access to healthy food. The mission is to reduce diet-related illness of Berkeley's under-resourced residents and communities of color, through information sharing, programmatic collaborations, and changes to the policy landscape that increase the consumption of fresh local foods.
Council	LA Food Policy Council	Advocacy / Awareness	Los Angeles	CA	<a href="http://goodfoodla.org/about/mission/">http://goodfoodla.org/about/mission/</a>	The Los Angeles Food Policy Council (LAFPC) is a collective impact initiative working to build a Good Food system for all Los Angeles residents — where food is healthy, affordable, fair and sustainable. Through policy creation and cooperative relationships, our goals are to reduce hunger, improve public health, increase equity in our communities, create good jobs, stimulate local economic activity, and foster environmental stewardship. In particular, the LAFPC aims to connect environmental sustainability and local agriculture with efforts to expand access to healthy food in historically disenfranchised communities.
Council	Oakland Food Policy Council	Advocacy / Awareness	Oakland	CA	<a href="http://oaklandfood.org/">http://oaklandfood.org/</a>	They center racial equity in a radical approach to food justice. They recognize that the intersecting struggles of marginalized communities and understand that addressing the lack of food access also means acknowledging the racial, social and economic inequities of low-income folks and communities of color across Oakland.
Council	Sacramento Hunger Coalition	Advocacy / Awareness	Sacramento	CA	<a href="https://www.srceh.org/sacramento-hunger-coalition">https://www.srceh.org/sacramento-hunger-coalition</a>	The Community Services Planning Council [CSPC] created the Sacramento Hunger Commission in 1989, originally as a Joint Commission, funded by the City & County. 1999-2004- Hope Awards In 2000 the Commission, due to budget cuts at the City and County levels, was de-funded by City and County of Sacramento. CSPC continued to fundraise and recreated the coalition, now known as the Sacramento Hunger Coalition [SHC]. SHC became a project of the Sacramento Housing Alliance in 2012 to carry out the food security work of the Coalition for Regional Equity [CORE]. When CORE disbanded, SHC found a temporary fiscal agent at California Foodlink and in mid-2015 has found a home as a project of the Sacramento Regional Coalition to End Homelessness [SRCEH].
Council	San Diego Hunger Coalition	Advocacy / Awareness	San Diego	CA	<a href="https://www.sandiegohungercoalition.org/">https://www.sandiegohungercoalition.org/</a>	The San Diego Hunger Coalition conducts training and technical assistance for community-based organizations and schools; educates policymakers and the public about social, economic, and environmental factors that contribute to hunger; and advocates for legislative and administrative policies to end hunger, promote nutrition and protect public health.
Council	DC Food Policy Council	Advocacy / Awareness	Washington, D.C.	DC	<a href="https://dcfoodpolicy.org/">https://dcfoodpolicy.org/</a>	The DC Food Policy Council is a coalition of stakeholders and government representatives who have come together to identify regulatory burdens on the local food economy, collect and analyze data on the food economy and food equity, promote positive food policies, and guide organizations and individuals involved in the food economy.

## HUNGER INNOVATION FELLOWSHIP

Council	Chicago Food Policy Action Council (CFPAC)	Advocacy / Awareness	Chicago	IL	<a href="http://chicagofoodpolicy.com/">http://chicagofoodpolicy.com/</a>	The Chicago Food Policy Action Council (CFPAC) facilitates and informs the development of responsible policies that improve access for Chicago residents to culturally appropriate, nutritionally sound and affordable food that is grown using environmentally sustainable practices.
Council	Kentucky Hunger Task Force/Kentucky Hunger Initiative	Advocacy / Awareness	Statewide	KY	<a href="http://www.kyagr.com/hunger/#News">http://www.kyagr.com/hunger/#News</a>	Kentucky Agriculture Commissioner Ryan Quarles convened this group to address hunger across the state of Kentucky.
Council	Massachusetts Food Policy Council	Advocacy / Awareness	Statewide	MA	<a href="https://www.mass.gov/massachusetts-food-policy-council">https://www.mass.gov/massachusetts-food-policy-council</a>	The Council works to increase farming and sales of Massachusetts grown foods. It also works to develop and support programs to bring healthy foods to everyone in the state. Protecting land and water is important. Training for farmers and workers in the food system is also important.
Council	Homegrown Minneapolis Food Council	Advocacy / Awareness	Minneapolis	MN	<a href="http://www.minneapolis.gov/sustainability/homegrown/dhfs_hg_Food_Council">http://www.minneapolis.gov/sustainability/homegrown/dhfs_hg_Food_Council</a>	To advance Homegrown Minneapolis, the Homegrown Minneapolis Food Council works to support all Minneapolis residents and increase access to quality food, address hunger and food insecurity, connect sectors of the food system, influence policy and decision making, and ensure an environmentally sustainable and socially just food system.
Council	St. Louis Food Policy Coalition	Advocacy / Awareness	St. Louis	MO	<a href="https://www.onestl.org/get-involved/regional-initiatives/food">https://www.onestl.org/get-involved/regional-initiatives/food</a>	The St. Louis Food Policy Coalition—a group of individuals and organizations working to promote a thriving local food system that supports the health, community, environment, and economy of the St. Louis region—convenes the Food Access working Group.
Council	Partners for a Hunger-Free Oregon	Advocacy / Awareness	Portland	OR	<a href="https://oregonhunger.org/who-we-are/">https://oregonhunger.org/who-we-are/</a>	Partners for a Hunger-Free Oregon staff provides the capacity to help implement the recommendations of the Act to End Hunger.
Council	Food Policy Council - City of Knoxville	Advocacy / Awareness	Knoxville	TN	<a href="http://www.knoxville.tn.gov/government/boards_commissions/food_policy_council">http://www.knoxville.tn.gov/government/boards_commissions/food_policy_council</a>	The Knoxville-Knox County Food Policy Council monitors and evaluates the performance of Knoxville's food system, in terms of costs, availability, accessibility and implications for public health/economic efficiency, public awareness of food issues, improvement of food supply and distribution network in Knoxville.
Council	The Food Policy Council of San Antonio (FPCSA)	Advocacy / Awareness	San Antonio	TX	<a href="https://www.foodpolicy.org/">https://www.foodpolicy.org/</a>	The Food Policy Council of San Antonio (FPCSA) serves as a stakeholder forum to support a healthy, sustainable and just local food system for people, the environment, the economy and community; gathers and disseminates information for all who work toward that goal in the San Antonio area; and advocates for policy improvements relating to food.

## HUNGER INNOVATION FELLOWSHIP

Council	Indiana Healthy Food Access Coalition	Food Sellers	Statewide	IN	<a href="http://inhealthyfoodaccess.com/">http://inhealthyfoodaccess.com/</a>	The coalition is comprised of several community and statewide organizations with a shared goal of expanding access to healthy food in Indiana.
Council	Houston Grocery Access Task Force	Food Sellers	Houston	TX	<a href="http://www.healthyfoodaccess.org/resources-tools/library/roadmap-houston-grocery-access-task-force">http://www.healthyfoodaccess.org/resources-tools/library/roadmap-houston-grocery-access-task-force</a>	The former Houston Grocery Access Task Force's report includes policy recommendations to stimulate healthy food retail development in the Houston area to improve healthy food access in underserved communities throughout the state.
Council	Texas Grocery Access Task Force	Food Sellers	Statewide	TX	<a href="https://www.yourethecure.org/tgatif">https://www.yourethecure.org/tgatif</a>	The Texas Grocery Access Task Force is a statewide, cross sector coalition of organizations committed to improving access to healthy food in both rural and urban communities throughout Texas.
Fund	Christensen Fund	Advocacy / Awareness	San Francisco	CA	<a href="https://www.christensenfund.org/programs/">https://www.christensenfund.org/programs/</a>	The Christensen Fund is particularly noted for its work on agrobiodiversity and food sovereignty, in which it provides resources for indigenous and local farming communities to protect and enhance local food systems.
Fund	Alabama Healthy Food Financing Initiative	Food Sellers	Statewide	AL	<a href="https://www.al.com/business/index.ssf/2017/11/new_initiative_wants_access_to.html">https://www.al.com/business/index.ssf/2017/11/new_initiative_wants_access_to.html</a>	Multiple public and private partners collaborated to produce a report titled, "Economic Impact of the Healthy Food Financing Initiatives on the Economy of Alabama." It resulted in the Healthy Food Financing Program, which is administered by the Alabama Department of Economic and Community Affairs (ADECA) and will disperse \$300,000 in up to \$50,000 increments through a statewide application process.
Fund	California Freshworks Fund	Food Sellers	Statewide	CA	<a href="http://www.cafreshworks.com/">http://www.cafreshworks.com/</a>	A network of lenders (including CDFI HFFI funded lenders) that focus funding efforts on projects that provide healthy food to low income communities in California.
Fund	Colorado Fresh Food Financing Fund (CO4F)	Food Sellers	Statewide	CO	<a href="https://www.chfainfo.com/CO4F">https://www.chfainfo.com/CO4F</a>	The Colorado Fresh Food Financing Fund (CO4F) improves access to healthy food in underserved Colorado communities by financing grocery stores and other forms of healthy food retail. This statewide fund is anticipated to leverage \$20 million in investment. Partners include The Colorado Health Foundation, the Colorado Enterprise Fund and Progressive Urban Management Associates.
Fund	The Florida Community Loan Fund Food Access Financing Program	Food Sellers	Statewide	FL	<a href="http://www.flgrocers.org/index.php/media-relations/grocery-news/item/49-healthy-food-financing-initiative">http://www.flgrocers.org/index.php/media-relations/grocery-news/item/49-healthy-food-financing-initiative</a>	The Florida Department of Agriculture & Consumer Services has contracted with a local organization to help fund projects that support healthy food initiatives in Florida. Florida Community Loan Fund is a statewide community development financial institution with more than 20 years of experience providing capital and expertise to help projects succeed in low-income communities and are the contracted entity administering the funding for the Healthy Food Financing Initiative.

## HUNGER INNOVATION FELLOWSHIP

Fund	Illinois Fresh Food Fund	Food Sellers	Statewide	IL	<a href="https://www.illinois.gov/dceo/CommunityServices/UrbanAssistance/Pages/EliminatingFoodDeserts.aspx">https://www.illinois.gov/dceo/CommunityServices/UrbanAssistance/Pages/EliminatingFoodDeserts.aspx</a>	The purpose of the Illinois Fresh Food Fund is to increase the availability of fresh food in communities and neighborhoods throughout Illinois. This statewide public-private partnership is designed to achieve a reduction in the high incidence of diet-related diseases; bring healthy food to communities which historically have not had access to fresh products; and to stimulate investment of private capital in low wealth communities. Funding for the IFFF program is administered through IFF. Partners include IL Department of Commerce and Economic Opportunity and IFF.
Fund	Kansas Healthy Food Initiative	Food Sellers	Statewide	KS	<a href="http://kansashealthyfood.org/">http://kansashealthyfood.org/</a>	The Kansas Healthy Food Initiative (KHFI) is a public-private partnership that aims to increase access to affordable fresh food to improve the health and economic development of Kansans and their communities. The KHFI provides technical assistance for those seeking to strengthen access to healthy foods as well as financing through a mix of loans and grants to develop new or renovate fresh food retail in underserved communities throughout Kansas. The program works to bridge informational and financing gaps faced by healthy food stakeholders and food retailers operating in low- to moderate-income areas. Seeded by the Kansas Health Foundation, the initiative is a partnership among Kansas State University's Center for Engagement and Community Development, IFF (a community development finance institution) and NetWork Kansas, with strategic guidance provided by The Food Trust.
Fund	Mid South Healthy Food Initiative – Louisiana	Food Sellers	Statewide	LA	<a href="https://hopecu.org/business/loans/healthy-food-financing/">https://hopecu.org/business/loans/healthy-food-financing/</a>	In Louisiana, Mississippi, and Memphis, TN, HOPE has provided over \$42 million in financing for healthy food retail projects. The 61 HOPE-financed projects have developed more than 179,000 square feet of additional grocery store space, significantly expanding access to healthy food for residents of low-income and underserved communities. Partners include the Hope Enterprise Corporation and The Food Trust.
Fund	Proposal for Baton Rouge Grocer Recruitment Fund	Food Sellers	Baton Rouge	LA	<a href="https://d3n8a8pro7vhmx.cloudfront.net/togetherbr/pages/2343/attachments/original/1510589574/TBR_EBR_Fresh_Food_Financing_Key_documents_6-21-2017.pdf?1510589574">https://d3n8a8pro7vhmx.cloudfront.net/togetherbr/pages/2343/attachments/original/1510589574/TBR_EBR_Fresh_Food_Financing_Key_documents_6-21-2017.pdf?1510589574</a>	The City of Baton Rouge, LA shared plans for the implementation of a fresh food financing initiative.
Fund	The Michigan Good Food Fund	Food Sellers	Statewide	MI	<a href="http://migoodfoodfund.org/">http://migoodfoodfund.org/</a>	The Michigan Good Food Fund is a \$30 million public-private partnership loan fund that provides financing to good food enterprises that benefit underserved communities across Michigan.

## HUNGER INNOVATION FELLOWSHIP

Fund	Mid South Healthy Food Initiative – Mississippi	Food Sellers	Statewide	MS	<a href="https://hopecu.org/business/loans/healthy-food-financing/">https://hopecu.org/business/loans/healthy-food-financing/</a>	In Louisiana, Mississippi, and Memphis, TN, HOPE has provided over \$42 million in financing for healthy food retail projects. The 61 HOPE-financed projects have developed more than 179,000 square feet of additional grocery store space, significantly expanding access to healthy food for residents of low-income and underserved communities. Partners include the Hope Enterprise Corporation and The Food Trust.
Fund	New York Healthy Foods Healthy Communities Fund	Food Sellers	Statewide	NY	<a href="http://www.liifund.org/products/community-capital/capital-for-healthy-food/new-york-healthy-food-healthy-communities-fund/">http://www.liifund.org/products/community-capital/capital-for-healthy-food/new-york-healthy-food-healthy-communities-fund/</a>	The New York Healthy Food & Healthy Communities (HFHC) Fund was an innovative financing program, established to facilitate the development of healthy food markets in underserved communities throughout New York. The \$30 million fund was part of a statewide initiative to promote healthy communities. LIIF, The Reinvestment Fund and The Food Trust partnered to meet the financing needs of food markets in underserved communities, which often cannot obtain conventional financing for infrastructure costs and credit needs. Fund participants obtained financing for capital projects and related predevelopment activities, including real estate acquisition, construction or rehabilitation, leasehold improvements, equipment and infrastructure.
Fund	Healthy Food for Ohio Program	Food Sellers	Statewide	OH	<a href="http://www.financefund.org/getting-started/healthy-food-provider/">http://www.financefund.org/getting-started/healthy-food-provider/</a>	Finance Fund Capital Corporation developed Healthy Food for Ohio (HFFO) to increase access to affordable, fresh food in underserved areas, improve the diets and health of Ohio residents, and spur economic development and revitalization. Partners include the Ohio Department of Job and Family Services, Finance Fund Capital Corporation, the Reinvestment Fund and The Food Trust.
Fund	Pennsylvania Fresh Food Financing Initiative	Food Sellers	Statewide	PA	<a href="https://www.reinvestment.com/success-story/pennsylvania-fresh-food-financing-initiative/">https://www.reinvestment.com/success-story/pennsylvania-fresh-food-financing-initiative/</a>	The Pennsylvania Fresh Food Financing Initiative (FFFI), a statewide financing program, was designed to attract supermarkets and grocery stores to underserved urban and rural communities. The program, which began in 2004, ended six years later when all of its funds were deployed. Partners included the PA Department of Community and Economic Development, The Food Trust, The Reinvestment Fund (TRF) and the Urban Affairs Coalition.
Fund	Mid South Healthy Food Initiative - Memphis, TN	Food Sellers	Memphis	TN	<a href="https://hopecu.org/business/loans/healthy-food-financing/">https://hopecu.org/business/loans/healthy-food-financing/</a>	In Louisiana, Mississippi, and Memphis, TN, HOPE has provided over \$42 million in financing for healthy food retail projects. The 61 HOPE-financed projects have developed more than 179,000 square feet of additional grocery store space, significantly expanding access to healthy food for residents of low-income and underserved communities. Partners include the Hope Enterprise Corporation and The Food Trust.

## HUNGER INNOVATION FELLOWSHIP

Fund	Virginia Fresh Food Loan Fund	Food Sellers	Statewide	VA	<a href="http://www.healthyfoodaccess.org/resources-tools/library/profile-virginia-fresh-food-loan-fund">http://www.healthyfoodaccess.org/resources-tools/library/profile-virginia-fresh-food-loan-fund</a>	In 2013, Virginia Community Capital (VCC) launched the Virginia Fresh Food Loan Fund to enhance access to nutritious foods in Virginia's inner cities, small towns, and rural communities. As a community development financial institution (CDFI), VCC supports small businesses and community development projects by offering flexible capital, investment opportunities, and advisory services.
Fund	Childrens Hunger Fund	School/Child Nutrition	Sylmar	CA	<a href="http://www.childrenshungerfund.org">www.childrenshungerfund.org</a>	Children's Hunger Fund provides nourishing food for hungry kids across America and around the world. We distribute Food Paks and other aid through local churches so that they may deliver hope to suffering children and families in their communities.
Organization / Initiative	Groceryships	Advocacy / Awareness	Los Angeles	CA	<a href="https://www.eastwestbank.com/ReachFurther/News/Article/Nourishing-Healthy-Life-Options-in-LA-s-Food-Desert">https://www.eastwestbank.com/ReachFurther/News/Article/Nourishing-Healthy-Life-Options-in-LA-s-Food-Desert</a>	Using a three-pronged approach, Groceryships uses a 20-week program that trains participants to lead healthier lives. The first component is the educational piece, where participants learn how to eat healthily, which includes understanding today's food ecosystem to something granular like learning how to read a food label. The second component is a hands-on approach, where participants learn how to make easy recipes with affordable foods that focuses on building a repertoire around healthy food that's exciting and not just a salad. The final component addresses access to these healthy foods. Participants are given coupons to buy produce, and sometimes even provided fresh produce directly from food sponsors such as FoodForward, Farm Fresh to You and Imperfect Produce. This takes the extra step out of incorporating new foods and eliminates the risk of having to spend money on unfamiliar items.
Organization / Initiative	HOPE Collaborative	Advocacy / Awareness	Oakland	CA	<a href="http://urbane-dev.com/projects/hope-collaborative/">http://urbane-dev.com/projects/hope-collaborative/</a>	Hope Collaborative works to achieve community and policy changes to promote sustainable food systems, healthy environments and community engagement. Some of their projects focus entirely on healthy food initiatives.
Organization / Initiative	Hunger Action Los Angeles	Advocacy / Awareness	Los Angeles	CA	<a href="http://www.hungeractionla.org/">http://www.hungeractionla.org/</a>	Hunger Action Los Angeles (HALA) works to end hunger and promote healthy eating through advocacy, direct service, and organizing.
Organization / Initiative	LiveWell Colorado	Advocacy / Awareness	Denver	CO	<a href="https://livewellcolorado.org/">https://livewellcolorado.org/</a>	Throughout LiveWell's 10 year history, the organization has evolved from being one that promotes healthy behaviors and environments through community grantmaking and coordinated marketing campaigns to one that specifically focuses policies, programs, promotions, and partnerships on removing barriers to healthy eating and active living for low-income communities and people of color in Colorado.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Uncharted Food Access	Advocacy / Awareness	Denver	CO	<a href="https://uncharted.org/program/food-access/">https://uncharted.org/program/food-access/</a>	In partnership with the City and County of Denver, Office of Economic Development, Uncharted Food Access aims to increase access to affordable, healthy food in low-income neighborhoods across Denver, Colorado by providing entrepreneurs the resources, connections, and training they need to scale their impact.
Organization / Initiative	End Hunger Connecticut!	Advocacy / Awareness	Statewide	CT	<a href="https://www.endhungerct.org/about/">https://www.endhungerct.org/about/</a>	End Hunger Connecticut! is a statewide anti-hunger and food security organization. By focusing on advocacy, outreach, education and research, EHC! serves as a comprehensive anti-hunger resource for policymakers, community organizations, and low-income families. The work of EHC! is vital to the visibility and coordination of various federal food assistance programs that are meant to lower the prevalence of food insecurity and hunger.
Organization / Initiative	Coagriculture Partners	Advocacy / Awareness	Washington, D.C.	DC	<a href="https://ecoagriculture.org/">https://ecoagriculture.org/</a>	Ecoagriculture Partners supports agricultural communities in managing their landscapes by using ecoagriculture in order to enhance rural livelihoods, conserve biodiversity, and produce food and fiber in environmentally sustainable ways.
Organization / Initiative	Congressional Hunger Center	Advocacy / Awareness	Washington, D.C.	DC	<a href="https://www.hungercenter.org/publications/hunger-in-america-the-definitions-scope-causes-history-and-status-of-the-problem-of-hunger-in-the-united-states/">https://www.hungercenter.org/publications/hunger-in-america-the-definitions-scope-causes-history-and-status-of-the-problem-of-hunger-in-the-united-states/</a>	The Congressional Hunger Center (CHC) is a 501(c)3 nonprofit that works to make issues of domestic and international hunger a priority to policymakers in the U.S. government, and to raise a new generation of leaders to fight against hunger and poverty. It is also home to the Emerson National Hunger Fellows Program.
Organization / Initiative	Cooking Matters	Advocacy / Awareness	Washington, D.C.	DC	<a href="http://cookingmatters.org/">http://cookingmatters.org/</a>	Kids need good food to grow up healthy. Cooking Matters helps parents and caregivers struggling with limited food budgets learn how to shop for and cook healthy, affordable meals.
Organization / Initiative	DC Greens	Advocacy / Awareness	Washington, D.C.	DC	<a href="https://www.dcgreens.org/about/">https://www.dcgreens.org/about/</a>	DC Greens uses the levers of food education, food access, and food policy to advance food justice in the nation's capital.



## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	DC Hunger Solutions	Advocacy / Awareness	Washington, D.C.	DC	<a href="http://www.dchunger.org/">http://www.dchunger.org/</a>	Every day in the District of Columbia, nearly one out of seven households struggles with hunger, with uncertain or limited access to, or ability to buy, nutritionally adequate and safe food. D.C. Hunger Solutions, founded by the Food Research and Action Center (FRAC) in 2002 as a separately staffed and funded initiative, seeks to create a hunger-free community and improve the nutrition, health, economic security, and well-being of low-income District residents.
Organization / Initiative	Food & Water Watch	Advocacy / Awareness	Washington, D.C.	DC	<a href="https://www.foodandwaterwatch.org/">https://www.foodandwaterwatch.org/</a>	Food and Water Watch is a nonprofit organization that works to make food and water resources accessible and sustainable. They work to monitor food production and clean water systems, track the environmental quality of oceans, keep watch over U.S. corporate influence on public policy, and hold policymakers accountable for policies that pollute.
Organization / Initiative	Food Research and Action Center (FRAC)	Advocacy / Awareness	Washington, D.C.	DC	<a href="http://www.frac.org">www.frac.org</a>	The Food Research and Action Center provides research and advocacy for all issues related to hunger and food insecurity.
Organization / Initiative	Grameen Foundation Freedom from Hunger	Advocacy / Awareness	Washington, D.C.	DC	<a href="https://www.freedomfromhunger.org/">https://www.freedomfromhunger.org/</a>	In October 2016, Freedom from Hunger joined forces with Grameen Foundation to form one organization. Under the Grameen Foundation banner, it works to enable the poor, especially women, to create a world without poverty and hunger.
Organization / Initiative	Grocery Walk	Advocacy / Awareness	Washington, D.C.	DC	<a href="http://www.healthyeodaccess.org/perspectives/grocery-walk-DC-greens">http://www.healthyeodaccess.org/perspectives/grocery-walk-DC-greens</a>	On Saturday, October 14, 2017, hundreds of Washington, DC, residents, city council members, and community leaders walked the two miles from the only grocery store in Ward 8 to rally in downtown, historic Anacostia, holding carrots, carrying grocery bags, and brandishing signs calling for healthy food as a basic right.
Organization / Initiative	No Kid Hungry	Advocacy / Awareness	Washington, D.C.	DC	<a href="https://nokidhungry.org">https://nokidhungry.org</a>	No Kid Hungry is a national campaign run by Share Our Strength, a nonprofit working to solve problems of hunger and poverty in the United States and around the world. After 25 years of successfully investing in local nonprofits and helping find the best approaches to eradicating poverty and hunger, Share Our Strength launched No Kid Hungry in 2010.
Organization / Initiative	Share Our Strength	Advocacy / Awareness	Washington, D.C.	DC	<a href="https://www.shareourstrength.org">https://www.shareourstrength.org</a>	Share Our Strength's mission is to end hunger and poverty through campaigns, like No Kid Hungry, which will end childhood hunger in the United States, and Cooking Matters, which helps low-income families learn to shop and cook healthier.



## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	FoodWell Alliance	Advocacy / Awareness	Atlanta	GA	<a href="http://www.foodwellalliance.org/">www.foodwellalliance.org/</a>	The Food Well Alliance unites communities in Atlanta to build a robust local food system
Organization / Initiative	Chicago Council on Global Affairs Global Agricultural Development Initiative	Advocacy / Awareness	Chicago	IL	<a href="https://www.thechicagoagocouncil.org/globalagdevelopment">https://www.thechicagoagocouncil.org/globalagdevelopment</a>	The Global Agricultural Development Initiative seeks to inform the development of U.S. policy on global agricultural development and food security by raising awareness and providing resources, information, and policy analysis to the U.S. Administration, Congress, and interested experts and organizations.
Organization / Initiative	Feeding America	Advocacy / Awareness	Chicago	IL	<a href="http://www.feedingamerica.org">www.feedingamerica.org</a>	The Feeding America network is the nation's largest domestic hunger-relief organization. Together with individuals, charities, businesses and government we can end hunger.
Organization / Initiative	Commonwealth of KY Bowl	Advocacy / Awareness	Statewide	KY	<a href="https://kafb.org/commonwealthbowl/">https://kafb.org/commonwealthbowl/</a>	The Commonwealth of Kentucky Bowl pits county offices across the state in a friendly competition to raise resources for hunger relief efforts. It is a statewide collaboration between the Office of the Secretary of State, the Kentucky Association of Counties and the Kentucky Association of Food Banks.
Organization / Initiative	Hunger Free KY Day	Advocacy / Awareness	Statewide	KY	<a href="https://kafb.org/hunger-free-ky-day/">https://kafb.org/hunger-free-ky-day/</a>	The Hunger Free KY Day is an annual rally at the Capitol on topics related to hunger.
Organization / Initiative	Kentucky Hunger Initiative	Advocacy / Awareness	Statewide	KY	<a href="http://www.kyagr.com/hunger/">http://www.kyagr.com/hunger/</a>	Kentucky Agriculture Commissioner Ryan Quarles convened this group to address hunger across the state of Kentucky.
Organization / Initiative	KY Kids Eat	Advocacy / Awareness	Statewide	KY	<a href="https://kykidseat.org/hunger-in-kentucky/">https://kykidseat.org/hunger-in-kentucky/</a>	The Kentucky Kids Eat campaign is working to address the complex issue of childhood hunger through a statewide cross-sector collaborative that identifies barriers and opportunities to increase access to federal nutrition programs among Kentucky's children. The Kentucky Association of Food Banks is proud to be leading this effort with support from Share Our Strength, the Charles M. and Mary D. Grant Foundation, and the Kentucky Agricultural Development Fund.
Organization / Initiative	Serving Up Solutions Dinner	Advocacy / Awareness	Statewide	KY	<a href="https://kafb.org/serving-up-solutions-dinner/">https://kafb.org/serving-up-solutions-dinner/</a>	This event raises money and awareness for hunger in Kentucky.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Project Bread	Advocacy / Awareness	Statewide	MA	<a href="http://www.projectbread.org/about-project-bread/">http://www.projectbread.org/about-project-bread/</a>	Project Bread is committed to preventing and ending hunger in Massachusetts. They provide access to food for people who are hungry today while working to break the cycle of hunger through advocacy, education, and community action. With the support of their partners, donors, corporate sponsors, individuals—and tens of thousands of Walkers—they work to break the cycle of hunger and poverty by devising, funding, advocating for, and facilitating solutions that change lives across the Commonwealth.
Organization / Initiative	Detroit Food System Study	Advocacy / Awareness	Detroit	MI	<a href="http://urbane-dev.com/projects/detroit-food-system/">http://urbane-dev.com/projects/detroit-food-system/</a>	The Detroit Food and Fitness Collaborative (DFFC), an organization comprised of 40 members that includes community stakeholders throughout Detroit, has worked for years to create a vibrant, local, and equitable food system. Despite many policy, business, and community engagement wins, the DFFC has pushed for an all-encompassing approach that articulates the impacts, benefits, and potential of a localized food system on Detroit's economy in order to garner major resources and investment to the system.
Organization / Initiative	Healthy Food Access Portal	Advocacy / Awareness	N/A	N/A	<a href="http://www.healthyfoodaccess.org/about-portal">http://www.healthyfoodaccess.org/about-portal</a>	The Healthy Food Access Portal brings together the rapidly growing body of research, best practices, resources, and policy information for community members, practitioners, advocates, entrepreneurs, and others who are committed to ensuring that all communities have equitable access to healthy, quality, affordable food. The website is a partnership between the Robert Wood Johnson Foundation and the Center for Healthy Food Access.
Organization / Initiative	Healthy Food Policy Project	Advocacy / Awareness	N/A	N/A	<a href="http://healthyfoodpolicyproject.org/">http://healthyfoodpolicyproject.org/</a>	The Healthy Food Policy Project identifies and elevates local laws that seek to promote access to healthy food, and also contribute to strong local economies, an improved environment, and health equity, with a focus on socially disadvantaged and marginalized groups. HFPP is a four-year collaboration of the Center for Agriculture and Food Systems (CAFS), the Public Health Law Center (PHLC), and the Rudd Center for Food Policy and Obesity. This project is funded by the National Agricultural Library, Agricultural Research Service, U.S. Department of Agriculture.
Organization / Initiative	"Nutrients for all" through Ashoka Innovators for the Public	Advocacy / Awareness	US nationwide and international effort	Nationwide	<a href="http://nutrientsforall.org/">http://nutrientsforall.org/</a>	Ashoka's Nutrients for All and Ashoka Changemakers have been seeking innovative solutions that will ensure the availability of nutrients for healthy, natural ecosystems, farms, food, and people. Ashoka is encouraging fundamental transformation of the food chain to full nutrition with an initiative linking human wellbeing, agriculture, and the environment.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Center for Food Safety	Advocacy / Awareness	US nationwide	Nationwide	<a href="https://www.centerforfoodsafety.org/">https://www.centerforfoodsafety.org/</a>	The Center for Food Safety is a non-profit advocacy organization that promotes food systems that are safe, sustainable, and environmentally sound. Using a legal team, original research on agriculture, and grassroots organizing, CFS' mission is to protect human health and the environment, achieved through careful monitoring of the agricultural industry for violations of food safety and environmental laws.
Organization / Initiative	Sanford Duke World Food Policy Center	Advocacy / Awareness	Durham	NC	<a href="https://wfpc.sanford.duke.edu/">https://wfpc.sanford.duke.edu/</a>	The World Food Policy Center (WFPC) plays a critical role in catalyzing innovative thinking and coordinated action that is needed to change policy; support strategic, effective solutions and increase investments needed to end hunger, achieve food security, promote sustainable agriculture and impact diet-related disease.
Organization / Initiative	Stone Barns Center for Food and Agriculture	Advocacy / Awareness	Pocantico Hills	NY	<a href="https://www.stonebarnscenter.org/">https://www.stonebarnscenter.org/</a>	The Stone Barns Center is a non-profit organization that aims to create a food system that is healthy, sustainable, and which benefits all people. On an 80-acre farm just outside of New York City, the Center offers cooking classes for all ages, organizes a seasonal market, and operates two food venues. All profits support farm operations and community education programs, and the Center encourages anyone to visit and see the benefits of a sustainable farm.
Organization / Initiative	Two Bridges NeighborFood	Advocacy / Awareness	Manhattan	NY	<a href="https://twobridges.org/programs-and-projects/advocacy-planning/two-bridges-neighborfood/">https://twobridges.org/programs-and-projects/advocacy-planning/two-bridges-neighborfood/</a>	NeighborFood initiative released a detailed Grocery Guide to the neighborhood. The tri-lingual guide enables residents to locate the goods & services they require, while directing customers to local businesses. The printed guides continue to be distributed through a network of neighborhood organizations and business, and is available in three languages: English, Spanish, and Chinese
Organization / Initiative	Why Hunger	Advocacy / Awareness	New York	NY	<a href="https://whyhunger.org">https://whyhunger.org</a>	WhyHunger is a organization that works for for movement to end hunger and poverty by connecting people to nutritious, affordable food and by supporting grassroots solutions that inspire self-reliance and community empowerment.
Organization / Initiative	Center for Hunger Free Communities	Advocacy / Awareness	Philadelphia	PA	<a href="https://www.centerforhungerfreecommunities.org/">https://www.centerforhungerfreecommunities.org/</a>	The Center for Hunger-Free Communities, established in 2004, is a community-engaged research, service, advocacy and policy center of Drexel University's Dornsife School of Public Health in Philadelphia, PA. The Center for Hunger-Free Communities offers multi-faceted research and action with the goal of developing innovative, empirically-tested solutions to the challenges of hunger and economic insecurity.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Children's HealthWatch	Advocacy / Awareness	Philadelphia	PA	<a href="https://www.centerforhungerfreecommunities.org/our-programs/childrens-healthwatch">https://www.centerforhungerfreecommunities.org/our-programs/childrens-healthwatch</a>	Children's Health Watch is a surveillance study that monitors the health and well-being of very young children under the age of four. In this age range, children are in a period of rapid brain growth and development. Their work shows that even mild-to-moderate under-nutrition can have long term negative consequences.
Organization / Initiative	The Food Trust	Advocacy / Awareness	Philadelphia	PA	<a href="http://thefoodtrust.org/">http://thefoodtrust.org/</a>	The Food Trust, headquartered in Philadelphia, has developed a comprehensive approach to improving food access which combines nutrition education and increased availability of healthy, affordable foods in communities across the United States.
Organization / Initiative	Witnesses to Hunger	Advocacy / Awareness	Philadelphia	PA	<a href="https://www.centerforhungerfreecommunities.org/our-programs/witnesses-hunger">https://www.centerforhungerfreecommunities.org/our-programs/witnesses-hunger</a>	Witnesses to Hunger is a research and advocacy project partnering with the real experts on hunger—mothers and caregivers of young children who have experienced hunger and poverty. Through their photographs and stories, Witnesses advocate for their own families and others and seek to create lasting changes on a local, state and national level.
Organization / Initiative	URI Feinstein Center for a Hunger Free America	Advocacy / Awareness	Kingston	RI	<a href="https://web.uri.edu/ehunger/">https://web.uri.edu/ehunger/</a>	The URI Feinstein Center for a Hunger Free America is an educational center committed to developing solutions to the problem of hunger in Rhode Island and nationwide. The center promotes education, research, and outreach on the causes and the consequences of hunger and the study of policies and programs aimed at alleviating hunger.
Organization / Initiative	Treasure Coast Food Bank	Food Donation or Waste	Fort Pierce	FL	<a href="http://www.fclf.org/meet-our-borrowers-item/treasure-coast-food-bank">http://www.fclf.org/meet-our-borrowers-item/treasure-coast-food-bank</a>	With financing from Florida Community Loan Fund, TCFB will renovate a 9,460 sq-ft facility that will be the home base for the organization's FANC, or Florida Agriculture & Nourishment Collaborative. Through the FANC program, Treasure Coast Food Bank will partner with 100 local farmers to purchase fresh fruit and vegetables that might otherwise spoil; the produce will be prepared for resale to 100 local schools and donation to 400 local human service agencies for distribution to 100,000 low-income residents in need weekly.
Organization / Initiative	Compostwheels	Food Donation or Waste	Atlanta	GA	<a href="https://compostwheels.com/">https://compostwheels.com/</a>	This startup drops off branded receptacles at their customers' door and picks them up weekly after the customer has filled it up food scraps. The startup removes the barrier most consumers encounter when trying to manage their own waste. Once the compostable materials are picked up, the team diverts the nutrient-rich compost back to seven local farms.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Concrete Jungle	Food Donation or Waste	Atlanta	GA	<a href="https://www.concrete-jungle.org/">https://www.concrete-jungle.org/</a>	The team has been working on a way of determining the best method to detect when fruits are ripe on city trees for more efficient harvesting by using a variety of technology products — from hydrogen sensors to drones, mechanical sensors and embedded tree cameras. Between fruit-picking initiatives and events, the non-profit has shared and donated more than 60,000 pounds of produce to local shelters and food banks, including over 5,300 pounds of food from their Southwest Atlanta farm.
Organization / Initiative	Goodr	Food Donation or Waste	Atlanta	GA	<a href="https://goodr.co/">https://goodr.co/</a>	The food rescue app uses the power of shared economy to identify surplus food from donors (think restaurants and grocery stores), send a team member to pick it up via their app, and redirect it to soup kitchens, shelters, and senior centers.
Organization / Initiative	No Food Wasted	Food Donation or Waste	Countrywide	Netherlands	<a href="http://www.nofoodwasted.com/">http://www.nofoodwasted.com/</a>	Their app shows users where they can buy food as it discounts before the sell by date in order to prevent food waste.
Organization / Initiative	Farmers Feeding Families	Food Donation or Waste	Shelby County	KY	<a href="https://metrounitedway.org/program/farmers-feeding-families/">https://metrounitedway.org/program/farmers-feeding-families/</a>	This is a partnership between Shelby County Metro United Way and local farmers to feed more people.
Organization / Initiative	Glean KY	Food Donation or Waste	Lexington	KY	<a href="http://gleanky.org/">http://gleanky.org/</a>	Glean KY harvests excess produce from farmers and donates it to feed the hungry.
Organization / Initiative	Kentucky Association of Food Banks (KAFB)	Food Donation or Waste	Statewide	KY	<a href="https://kafb.org/">https://kafb.org/</a>	This organization is the association for food banks in Kentucky.
Organization / Initiative	Kentucky Hunters for the Hungry	Food Donation or Waste	Statewide	KY	<a href="https://kyhuntersforthehungry.info/">https://kyhuntersforthehungry.info/</a>	This organizations is a group that hunts deer for food donations.
Organization / Initiative	Kentucky Legal Food Frenzy	Food Donation or Waste	Statewide	KY	<a href="https://kyfoodfrenzy.com/">https://kyfoodfrenzy.com/</a>	The attorney general, in partnership with the Secretary of State, KAFB, and the KBA Young Lawyers Division, have arranged an annual food donation event.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Food for all	Food Donation or Waste	Boston	MA	<a href="https://foodforall.com/">https://foodforall.com/</a>	This is an app aimed at reducing food waste by allowing users to buy (at discounted prices) excess food that restaurants didn't sell. The app is now available in Boston and New York City.
Organization / Initiative	Food Recovery Network	Food Donation or Waste	College Park	MD	<a href="https://www.foodrecoverynetwork.org/">https://www.foodrecoverynetwork.org/</a>	This organization supports a network of college and universities whose students recover and redistribute excess food from campus kitchens.
Organization / Initiative	AmpleHarvest	Food Donation or Waste	N/A	N/A	<a href="http://ampleharvest.org/about-us/">http://ampleharvest.org/about-us/</a>	AmpleHarvest.org uses the Internet to enable 42 million Americans who grow food in home/community gardens to easily donate their excess harvest to one of 8,350 registered local food pantries spread across all 50 states.
Organization / Initiative	Curbing Hunger, Inc.	Food Donation or Waste	Basking Ridge	NJ	<a href="https://curbinghunger.org/">https://curbinghunger.org/</a>	Curbing Hunger, Inc. is a community-based program that provides food for the hungry during times of the year when food bank's supplies are the lowest, by collecting and supplying food, and supporting food banks and pantries, and to assist other entities in replicating this program
Organization / Initiative	The EAT Café	Food Donation or Waste	Philadelphia	PA	<a href="https://www.centerforhungerfreecommunities.org/our-programs/eat-café">https://www.centerforhungerfreecommunities.org/our-programs/eat-café</a>	The EAT (Everyone At the Table ) Café is a collaboration between Drexel University, Vetri Community Partnership, and the West Philadelphia community. The EAT Café provides a welcoming space where all community members can share a three course, high quality meal regardless of income or ability to pay.
Organization / Initiative	Eat Seconds First	Food Donation or Waste		RI	<a href="http://www.eatsecondsfirst.com">http://www.eatsecondsfirst.com</a>	This social enterprise transforms underappreciated fish into a gluten free sustainable food product, which keeps the fish from being otherwise wasted.
Organization / Initiative	Good4Food	Food Donation or Waste	Providence	RI	<a href="http://food4goodri.weebly.com/">http://food4goodri.weebly.com/</a>	Food4Good is a 501(c)3 non-profit mobile soup kitchen and social conscience food truck. All proceeds from our food truck sales are used to support our mobile soup kitchen.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Meals on Wheels America	Food Donation or Waste	Arlington	VA	<a href="https://www.mealsoonwheelsamerica.org/">https://www.mealsoonwheelsamerica.org/</a>	Meals on Wheels supports areas to provide mobile food solutions to people with disabilities.
Organization / Initiative	FreshMinistries	Food Processing	Jacksonville	FL	<a href="http://www.fclf.org/meet-our-borrowers-item/fresh-ministries">http://www.fclf.org/meet-our-borrowers-item/fresh-ministries</a>	With financing from the Florida Community Loan Fund, FreshMinistries will build an urban aquaponics farm and construct a commercial kitchen at its Weaver Center facility, increasing access to fresh food in this USDA food desert. The aquaponics farm will include 6,000 square feet of enclosed greenhouse space that combines raising fish and hydroponically grown produce.
Organization / Initiative	FoodLab Detroit	Food Processing	Detroit	MI	<a href="https://cfsem.org/story/foodlab-detroit-supporting-food-entrepreneurs/">https://cfsem.org/story/foodlab-detroit-supporting-food-entrepreneurs/</a>	Founded in 2011 by a small group of food entrepreneurs, FoodLab has grown to a bustling community of more than 200 food distribution, processing and retail businesses committed to creating “triple bottom line” enterprises. That’s defined as businesses incorporating social and environmental as well as financial dimensions — also commonly called the three Ps: people, planet and profits. The membership network supports one another and other aspiring entrepreneurs with services, workshops and access to a network of low-cost commercial kitchens that were founded by FoodLab and operated through Eastern Market.
Organization / Initiative	Everytable	Food Sellers	Los Angeles	CA	<a href="https://www.eastwestbank.com/ReachFurther/News/Article/Nourishing-Healthy-Life-Options-in-LA-s-Food-Desert">https://www.eastwestbank.com/ReachFurther/News/Article/Nourishing-Healthy-Life-Options-in-LA-s-Food-Desert</a>	Everytable is a business that sells fresh prepared food at a sliding scale—prices are lower in food desert neighborhoods and higher in wealthier ones. Everytable understands that many low-income families work long hours, leaving little time for cooking, let alone shopping for fresh produce. As a solution, Everytable has adopted the concept of fast food and applies it to fresh food, making affordable, good food for on the go.
Organization / Initiative	Northgate Markets	Food Sellers	Inglewood	CA	<a href="http://www.healthyfoodaccess.org/resources-tools/library/profile-northgate-market">http://www.healthyfoodaccess.org/resources-tools/library/profile-northgate-market</a>	Northgate Markets, a family-owned grocer with 34 locations in Southern California, responded to Inglewood residents’ request for better access to healthy food. Located southwest of Los Angeles, Inglewood is a diverse community, with large African American and Latino populations. Coming out of the Great Recession, the Inglewood community has continued to face economic hardships, with 21 percent of the population living below the poverty level, compared to 14 percent statewide. With funding from the California FreshWorks Fund (CAFWF), Northgate was able to expand and open 30,000 square feet of new grocery retail, improving food access for 105,000 nearby residents. Northgate also serves as a critical economic anchor for the area, creating 125 new jobs, most of which are held by local residents.



## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Hitchcock's Market	Food Sellers	Old Town	FL	<a href="http://www.fclf.org/meet-our-borrowers-item/hitchcock-s-market">http://www.fclf.org/meet-our-borrowers-item/hitchcock-s-market</a>	This organization is using financing from the Florida Community Loan Fund, the organization plans to expand its existing location. The impact of providing a new, updated grocery store that can continue to bring healthy, fresh foods to a rural area is significant and meets FCLF's goal of investing in fresh food access. Florida Community Loan Fund provided \$2.05 million in New Markets Tax Credit allocation for this \$7.3 million project. In addition to offering fresh foods and groceries to an enlarged customer base, the economic development impact is valuable as the project creates jobs and stimulates additional business at the site.
Organization / Initiative	New Orleans Fresh Food Retailer Initiative	Food Sellers	New Orleans	LA	<a href="https://www.nola.gov/city/fresh-food-retailers-initiative/">https://www.nola.gov/city/fresh-food-retailers-initiative/</a>	The City of New Orleans' Fresh Food Retailers Initiative (FFRI) program will increase access to fresh foods in traditionally underserved neighborhoods in the City in addition to providing quality employment opportunities and serving as a catalyst for neighborhood revitalization. The program will provide direct financial assistance to retail businesses by awarding forgivable and/or low-interest loans to supermarkets, grocery stores, and other fresh food retailers. The City has provided \$7,000,000 in Disaster Community Development Block Grant funds toward the program, which will be matched 1:1 by the City's partner, Hope Enterprise Corporation (HOPE).
Organization / Initiative	Robert Fresh Market Reopening	Food Sellers	New Orleans	LA	<a href="https://www.nola.com/business/index.ssf/2017/12/robert_fresh_market_opens_in_m.html">https://www.nola.com/business/index.ssf/2017/12/robert_fresh_market_opens_in_m.html</a>	The \$9.5 million development includes a 26,000-square-foot grocery and separate retail space for as many as seven tenants. The city's Fresh Food Retailer Initiative -- which has also funded Circle Food Store and the Mid-City Whole Foods -- granted a \$1 million loan to Robert Fresh Market's return after Hurricane Katrina. Half of the loan is forgivable. The project has also received state and federal historic tax credits.
Organization / Initiative	The ReFresh Project	Food Sellers	New Orleans	LA	<a href="http://www.healthyfoodaccess.org/resources-tools/library/profile-refresh-project">http://www.healthyfoodaccess.org/resources-tools/library/profile-refresh-project</a>	In February 2014, as part of the renovation of a 60,000-square-foot supermarket vacant since Hurricane Katrina, a new Whole Foods in New Orleans celebrated its grand opening. The store, which offers more than 330 local products, was built with a strong emphasis on affordability and community partnership.
Organization / Initiative	DMG Foods	Food Sellers	Baltimore	MD	<a href="https://www.dmgfoods.org/">https://www.dmgfoods.org/</a>	The Salvation Army's DMG Foods is a non-profit grocery store in northeast Baltimore, designed to provide healthy and affordable food for all members of the community. DMG Foods is one of the first grocery store in the nation to combine social service with a traditional grocery shopping experience. The social services include nutritional guidance, shopping education, workforce development, and meal planning.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Bodega Bootcamp	Food Sellers	Detroit	MI	<a href="http://urbane-dev.com/projects/bodega-bootcamp/">http://urbane-dev.com/projects/bodega-bootcamp/</a>	The Bodega Bootcamp, by Urbane and the Michigan Good Food Fund, offers retailers and community startups a course in grocery business modeling in order to increase the offering of fresh foods.
Organization / Initiative	The Green Grocer Project	Food Sellers	Detroit	MI	<a href="http://urbane-dev.com/projects/green-grocer-project/">http://urbane-dev.com/projects/green-grocer-project/</a>	The Green Grocer Project (GGP) is a DEGC-initiative dedicated to supporting existing full-service grocers operating in Detroit through financial, operational, and technical assistance, as well as attracting new grocery operators to the city of Detroit. GGP launched in May of 2010.
Organization / Initiative	Healthy Neighborhood Store Project (HNS)	Food Sellers	Omaha	NE	<a href="http://www.healthyfoodaccess.org/resources-tools/library/profile-healthy-neighborhood-store-project">http://www.healthyfoodaccess.org/resources-tools/library/profile-healthy-neighborhood-store-project</a>	The Healthy Neighborhood Store project (HNS) in Omaha, Nebraska is working to improve access to healthy food for the one-third of Douglas County residents by partnering with small neighborhood stores to improve healthy food offerings and support community health. HNS is working with 10 stores ranging in size from three to 45 employees, and reaching 50,000 low-income Omaha residents. As a result of these efforts, HNS has improved sales of healthy items in these stores, while changing customers' perceptions toward neighborhood store food offerings.
Organization / Initiative	New Jersey Food Access Initiative	Food Sellers	Statewide	NJ	<a href="http://www.healthyfoodaccess.org/funding/available-funding/new-jersey-food-access-initiative">http://www.healthyfoodaccess.org/funding/available-funding/new-jersey-food-access-initiative</a>	The New Jersey Food Access Initiative (NJFAI) is a partnership between TRF and the New Jersey Economic Development Authority. The program is designed to meet the financing needs of healthy food projects that want to locate within underserved areas in New Jersey. The NJFAI provides predevelopment, acquisition, construction and rehabilitation, equipment, and leasehold improvement loans to operators and developers locating in underserved communities in New Jersey. TRF, a CDFI, manages NJFAI. In 2012, the Robert Wood Johnson Foundation pledged \$12M to the initiative; more information: <a href="https://philanthropynewsdigest.org/news/robert-wood-johnson-foundation-pledges-12-million-to-new-jersey-food-access-initiative">https://philanthropynewsdigest.org/news/robert-wood-johnson-foundation-pledges-12-million-to-new-jersey-food-access-initiative</a>
Organization / Initiative	Small Grocer Project	Food Sellers	Newark	NJ	<a href="http://urbane-dev.com/projects/small-grocer-project/">http://urbane-dev.com/projects/small-grocer-project/</a>	The Small Grocer Program, as part of Newark's Fresh Food Initiative, targeted 5 corner grocery stores in its first phase in order to strengthen their business capacity and to support the sale of fresh, healthy, and affordable foods through dedicated grant and loan financing and direct technical assistance to participating grocers.
Organization / Initiative	MoGro Mobile Grocery	Food Sellers	Sante Fe	NM	<a href="http://www.healthyfoodaccess.org/resources-tools/perspectives/mogro">http://www.healthyfoodaccess.org/resources-tools/perspectives/mogro</a>	MoGro (Mobile Grocery), a project of the Santa Fe Community Foundation, is a nonprofit mobile grocery initiative working to support sustainable local food systems and eliminate barriers to affordable healthy food. MoGro works in low-income, rural, and tribal lands, partnering with Pueblo communities, the Johns Hopkins Center for American Indian Health, La Montañita Co-op, and Skarsgard Farms to address healthy food access in low-income and underserved regions of New Mexico.

**HUNGER INNOVATION**  
FELLOWSHIP

Organization / Initiative	A & D Market	Food Sellers	Red Creek	NY	<a href="http://www.liifund.org/projects/healthy-food-markets/ad-market/">http://www.liifund.org/projects/healthy-food-markets/ad-market/</a>	April Palmer and Diana Sellmann opened A & D Market in a former auto repair shop in the center of the village of Red Creek, New York. Before A & D Market opened, this low-income, rural community had no full-service grocery store. The owners have put a great deal of equity – both cash and “sweat” – into this project. In addition to purchasing the property and fixtures, the women have done substantially all of the rehabilitation work themselves and both work full-time in the store now. Financing from the New York Healthy Food & Healthy Communities Fund will allow Ms. Palmer and Ms. Sellman to expand the selection the store’s perishables department. Their future expansion plans include hiring a local butcher and opening a creamery operated by a local dairy.
Organization / Initiative	Buffalo Grown Mobile Market	Food Sellers	Buffalo	NY	<a href="http://www.liifund.org/projects/healthy-food-markets/buffalo-grown-mobile-market/">http://www.liifund.org/projects/healthy-food-markets/buffalo-grown-mobile-market/</a>	Massachusetts Avenue Project’s (MAP’s) Buffalo Grown Mobile Market delivers organic, locally-grown, affordable produce to Buffalo’s low-income, food insecure neighborhoods. Buffalo Grown Mobile Market travels regularly to drop-off sites where it sells fresh fruits and vegetables and bulk items, like rice and beans. MAP works with local community partners to identify drop-off sites that serve people most in need, such as health and senior centers. The group grows the majority of the produce it sells on its own urban farm and offers onsite nutrition education for market patrons. In 2010, MAP’s Mobile Market vehicle became inoperable. Financing from the HFHC Fund will allow MAP to purchase and retrofit a new vehicle so that it may continue to bring healthy, local food to the residents of Buffalo’s most underserved communities.
Organization / Initiative	Food Dynasty	Food Sellers	Far Rockaway	NY	<a href="http://www.liifund.org/projects/healthy-food-markets/food-dynasty/">http://www.liifund.org/projects/healthy-food-markets/food-dynasty/</a>	Located in the Far Rockaways, the owners of Food Dynasty opened the store as part of the Key Food cooperative in 2011. The store provides fresh, healthy food in a community where 25% of families live in poverty and residents are affected by high rates of diet-related diseases, including heart disease, diabetes and obesity. Hurricane Sandy hit the community hard and caused power outages that lasted more than 15 days, forcing Food Dynasty to close. The owners lost an estimated \$500,000 due to spoilage, loss of business and fuel expenses to run a generator. In order to cover expenses and losses incurred during the storm, LIIF provided a \$250,000 term loan to the owners of Food Dynasty from its allocation of Healthy Food Financing Initiative (HFFI) funds. HFFI is a program administered by the U.S. Treasury’s Community Development Financial Institutions Fund to increase access to affordable, nutritious food in low income communities. LIIF had dedicated \$1 million of funds in the wake of Hurricane Sandy to provide support for food retail outlets affected by the storm.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Foodtown	Food Sellers	Mount Vernon	NY	<a href="http://www.liifund.org/projects/healthy-food-markets/foodtown/">http://www.liifund.org/projects/healthy-food-markets/foodtown/</a>	Foodtown is a full-service supermarket located on a primary thoroughfare in downtown Mount Vernon, New York, a densely populated, lower-income neighborhood where more than half of schoolchildren qualify for free or reduced-price school meals. Financing from the HFHC Fund will enable the store's owner, Esmail Mobarak, to complete a full renovation of the store and provide more fresh foods to the community. Mr. Mobarak is a second-generation grocer who owns another supermarket in the Bronx. He is highly involved in both locations and tailors his product mix to each neighborhood's clientele. The HFHC Fund approved financing for the renovation, which will include installation of energy-efficient lighting and equipment and an expansion of Foodtown's perishable departments by 3,000 square feet to accommodate a greater variety of produce, fish and meat to cater to the diverse preferences of local residents. Through these enhancements, Mr. Mobarak will be able to better serve the Mount Vernon community.
Organization / Initiative	Key Food Market	Food Sellers	New York	NY	<a href="http://www.liifund.org/projects/healthy-food-markets/key-food-market/">http://www.liifund.org/projects/healthy-food-markets/key-food-market/</a>	Amy and Joe Doleh, experienced operators of three successful supermarkets in New York City, plan to open a fourth store in the South Beach neighborhood of Staten Island. The store is located on the border between low- and moderate-income neighborhoods and will serve residents of both areas, who have limited access to fresh, healthy food retail nearby. A loan from the New York Healthy Food & Healthy Communities Fund is enabling the Dolehs to acquire a vacant building, renovate and equip the space and construct an addition to create 9,000 square feet of new food retail space. In addition, the project will receive tax incentives from the New York City Industrial Development Agency as part of New York City's Food Retail Expansion to Support Health (FRESH) program. The project will create 33 new jobs over the next three years.
Organization / Initiative	Moisha's Discount Supermarket	Food Sellers	Brooklyn	NY	<a href="http://www.liifund.org/projects/healthy-food-markets/moishas-discount-supermarket/">http://www.liifund.org/projects/healthy-food-markets/moishas-discount-supermarket/</a>	Moisha's Discount Supermarket is a full-service supermarket offering quality, low-cost food to a low-income, underserved neighborhood in the heart of Brooklyn. Moisha's tailors its products to its community by catering to the residents in the surrounding neighborhood. The owner is renovating the 50-year-old, overcrowded facility to double its size. Financing from the New York HFHC Fund will enable the purchase of equipment for the store's significantly expanded perishable departments. The project will create 20 new full-time and 25 new part-time jobs while retaining its existing 40 full-time and 30 part-time employees.
Organization / Initiative	MyTown Marketplace	Food Sellers	Highland Falls	NY	<a href="http://www.healthyfoodaccess.org/resources-tools/library/profile-my-town-marketplace">http://www.healthyfoodaccess.org/resources-tools/library/profile-my-town-marketplace</a>	MyTown Marketplace, a supermarket that serves the Highland Falls community of New York State, opened in 2011 with a grant provided by the New York Healthy Food Healthy Communities (HFHC) Fund. The HFHC Fund is a healthy food financing program that supports healthy food retail projects in communities where residents struggle with limited access to healthy foods. The HFHC Fund is administered by the Low Income Investment Fund (LIIF), a national community development financial institution, and The Food Trust, a national food access organization.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	New York Food Retail Expansion to Support Health (FRESH)	Food Sellers	New York	NY	<a href="https://www.nycedc.com/program/food-retail-expansion-support-health-fresh">https://www.nycedc.com/program/food-retail-expansion-support-health-fresh</a>	FRESH was created in 2009 to provide nutritious, affordable, fresh food options in underserved communities with zoning and financial incentives to eligible grocery store operators and developers. Since launching, a total of 20 FRESH projects have been approved with supermarkets estimated to create over 940 new jobs. This program is offered by the New York City Economic Development Corporation (NYCEDC).
Organization / Initiative	Nojaim Brothers Supermarket	Food Sellers	Syracuse	NY	<a href="http://www.healthyfoodaccess.org/resources-tools/library/profile-nojaim-brothers">http://www.healthyfoodaccess.org/resources-tools/library/profile-nojaim-brothers</a>	The Nojaim Brothers Supermarket, Syracuse's only independently owned grocery store, and a community hub — faced possible closure in 2010 due to dated infrastructure and decades of population and economic decline. In addition to renovating his store, Paul Nojaim is working to help revitalize the Near Westside neighborhood. Through his leadership, the store is collaborating with St. Joseph's Hospital, Syracuse University, and the Onondaga County Department of Health on several initiatives.
Organization / Initiative	Healthy Community Store Initiative (HCSI)	Food Sellers	Tulsa	OK	<a href="http://www.healthyfoodaccess.org/resources-tools/library/profile-rg-mobile-market">http://www.healthyfoodaccess.org/resources-tools/library/profile-rg-mobile-market</a>	In 2010, the Healthy Community Store Initiative (HCSI) was created as a nonprofit corporation dedicated to enhancing the health of Oklahomans. The only nearby food retailers are convenience stores which do not sell the healthiest of fare and not at the most economical of prices. With these challenges in mind, HCSI began R&G Family Grocers which does business as the Real Good Food truck, a full-service, mobile grocery store that brings healthy, affordable food to 12 unique and underserved areas of Tulsa.
Organization / Initiative	Mariposa Food Coop	Food Sellers	Philadelphia	PA	<a href="http://www.healthyfoodaccess.org/resources-tools/library/profile-mariposa-coop">http://www.healthyfoodaccess.org/resources-tools/library/profile-mariposa-coop</a>	Mariposa Food Co-op operates as a full-service, cooperatively-owned and -operated grocery store in Philadelphia, PA. With more than 1,500 members they are active leaders in the cooperative movement. They currently employ 45 people, making them one of the neighborhood's largest employers. This profile highlights the Co-op's impact on the local community and the funding and financing behind their recent expansion.
Organization / Initiative	The Plaza at Cheltenham	Food Sellers	Philadelphia	PA	<a href="http://www.liifund.org/projects/healthy-food-markets/the-plaza-at-cheltenham/">http://www.liifund.org/projects/healthy-food-markets/the-plaza-at-cheltenham/</a>	LIIF provided a \$14.5 million allocation of New Markets Tax Credits for the Plaza at Cheltenham, a transit-oriented, 50,000-square-foot retail center, anchored by an 18,000-square-foot Save-A-Lot grocery store. Located on a formerly vacant shopping complex, the Plaza at Cheltenham is now a vibrant retail plaza that provides local employment, healthy food options and neighborhood services to the Germantown neighborhood of Philadelphia, PA.
Organization / Initiative	Pyburn Farm Fresh Foods	Food Sellers	Houston	TX	<a href="http://www.healthyfoodaccess.org/resources-tools/library/profile-pyburns-farm-fresh-foods">http://www.healthyfoodaccess.org/resources-tools/library/profile-pyburns-farm-fresh-foods</a>	Houston's government leaders, community-based organizations, and business owners are working toward a healthier city and a brighter future with the launch of a citywide healthy food financing initiative to spur affordable, fresh food retail development and the groundbreaking of Pyburn's Farm Fresh Foods.

**HUNGER INNOVATION**  
FELLOWSHIP

Organization / Initiative	Miles College Community Development Corporation	HFFI Awardee	Birmingham	AL	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	Miles College Community Development Corporation (MCCDC) will use CED funding for the development and operation of the Birmingham Supermarket Project, a 15,000 sq. ft. supermarket in Birmingham, Alabama. Grant funds will be applied towards build out, renovation and working capital funds for the project and CDC oversight and program operations during the project period. MCCDC will partner with Save-A-Lot Supermarkets to create jobs and provide fresh fruits, vegetables and other grocery items to a service area considered a food desert with high poverty and unemployment rates. MCCDC will also work with local service and workforce development agencies to provide job readiness and educational training to new employees of the supermarket.
Organization / Initiative	Tohono O'odham Community Action	HFFI Awardee	Sells	AZ	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013</a>	Tohono O'odham Community Action (TOCA) will create Desert Rain Food Services (DRFS), which will develop a local food service "social enterprise" to sustain the healthy food traditions and meet the local economic needs of the Tohono O'odham tribe in Southern Arizona. DRFS will provide healthy, locally grown nutritious meals for school and institutional customers in the Tohono O'odham Nation, which is categorized as a food desert. There is currently only one supermarket on the main reservation which is not sufficient for the 25,000 residents. DRFS will work to increase the quantity of fresh produce eaten by Tohono O'odham school children by improving the two meals most children eat under the free and reduced price school food program. Along with improving access to healthy food, DRFS will create 15 jobs for residents, such as kitchen staff, farmers, and a food director.
Organization / Initiative	Community Services Unlimited, Inc.	HFFI Awardee	Los Angeles	CA	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	Community Services Unlimited, Inc. (CSU), located in South Central Los Angeles, will use CED funding to expand CSU's social enterprise the Village Marketplace (VMP). The VMP is a wholesale and retail produce distribution business that was developed in 2007 to market produce from CSU's urban farms and from local farmers to consumers in the community. Expanding this program will further increase access to high quality, affordable produce, support local farmers, and improve local corner markets. In addition, expanding VMP will create new full-time jobs and offer skills training to local residents. The program will have a greater reach and distribution capacity, thus making the "food desert" of South Los Angeles a more nutritionally rich environment in which residents live.
Organization / Initiative	Community Services Unlimited, Inc.	HFFI Awardee	Los Angeles	CA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2007">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2007</a>	Community Services Unlimited Inc. (CSU) will use \$294,490 in CED-HFFI funding to expand CSU's Village Market Place (VMP) social enterprise. This wholesale and retail food business focuses on increasing access to high quality, locally grown, fresh produce and other healthy foods at affordable prices. The Village Marketplace: Beyond Produce Business Expansion Project will increase the capacity of the Village Market Place to carry out business activities that go beyond selling fresh produce. The project will create 13 new, permanent, full-time jobs in the food retail, food processing, restaurant, and catering industries.



## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	East Bay Asian Local Development Corporation	HFFI Awardee	Oakland	CA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0</a>	EBALDC will use a \$750,000 Community Economic Development Healthy Food Financing Initiative (CED-HFFI) grant to help establish a full-service grocery store within walking distance to four low-income census tracts and a U.S. Department of Agriculture designated Food Desert in West Oakland. Leveraging a total of \$6,228,655 in nonfederal funds, this project will create 30 full-time jobs, 75% of which will be filled by individuals with low-income.
Organization / Initiative	El Pajaro Community Development Corporation	HFFI Awardee	Watsonville	CA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2008">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2008</a>	El Pajaro Community Development Corporation (EPCDC) will use \$799,363 in CED-HFFI funds to construct a new food processing and distribution facility. The facility will install equipment to add two production lines to the commercial kitchen and make improvements to the berry cooling and processing space. The project will create 32 new, full-time jobs.
Organization / Initiative	Mandela Marketplace Inc.	HFFI Awardee	Oakland	CA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0</a>	Mandela Marketplace (MMPlace) will use \$360,000 in CED-HFFI funds to expand its capacity as a small business and social enterprise Accelerator of existing and new food enterprises in Oakland, California. MMPlace will launch and manage Ashland Marketplace & Café accelerator in 2,141 square feet of retail space located on the ground floor of Ashland Place, an 85 unit affordable housing complex, targeting low-income residents and youth. The accelerator provides incubation and mentoring services, business start-up and expansion loans for Eden, Jellicles, and Spirit Spy Farms, Ashland Café, and 4 kiosks operated by newly launched or expanded community owned food enterprises. MMPlace is also proposing to use CED-HFFI funds to increase its existing revolving loan from \$85,000 to \$100,000 in federal/HFFI funds, and the leveraged \$200,000 in private funds, for a total of \$300,000 in loan funds available for equipment and operating capital needs for Ashland Marketplace Businesses and the Café to hire and retain employees. The project will create 18 new full-time jobs and 5 new businesses in healthy prepared foods, grocery retail and café, 75% of these jobs will be filled by individuals with low-income. In addition to CED-HFFI funds, CHLDC will leverage \$1,500,000 in public and private investment.
Organization / Initiative	Mandela Marketplace, Inc.	HFFI Awardee	Oakland	CA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013</a>	Mandela Marketplace, Inc. (MMPlace) will expand incubation and mentoring services, and provide business expansion loans to food enterprises, in West Oakland, California. West Oakland is a designated food desert and is a low-access area for healthy, affordable foods. MMPlace will increase healthy food-related social enterprise incubation capacity through professional staff development and implementation of an initial \$115,000 revolving loan fund for business expansion. The two initial businesses that will receive loans are: 1) Mandela Food Cooperative, which will use the loan to increase sales and consumption of healthy foods by 50% to \$1.5 million annually and 2) Earth's Produce Distribution, which will utilize the loan to increase delivery and consumption of fresh produce to 800,000 pounds annually. This project will create 20 permanent, full-time jobs in the grocery retail and produce distribution industries and serve a minimum of 5,000 West Oakland residents.



## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Poverty Solutions, Inc.	HFFI Awardee	Compton	CA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2009">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2009</a>	Poverty Solutions, Inc. (PSI) will use \$800,000 in CED-HFFI funds to make loans to nine healthy-food businesses, such as an expansion of the Compton Tartar Farmers Market to open a mini-food hub at a location in Compton that housed a different farmers market that closed in 2005, as well as Optimal Foods, a fresh food service contractor that distributes healthy lunches to schools. Through these nine businesses, the project will create 60 new, full-time jobs.
Organization / Initiative	Stanislaus Economic Development and Workforce Alliance	HFFI Awardee	Modesto	CA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013</a>	The Stanislaus Economic Development and Workforce Alliance (The Alliance) will develop the Turlock Supermarket Project, which will include a public-private partnership with New Urban Communities Partners (NUCP) Turlock, LLC and Mi Pueblos Supermarket in Turlock, California. The public-private partnership will help bring a much-needed Hispanic oriented market to the area. The supermarket will be located in the Central Valley of California, which produces half the fruits and vegetables grown in the U.S., but where many low-income residents have little access to healthy, fresh food. The project would allow residents within a 3-mile radius purchase fresh produce and groceries and will create 40 jobs for residents from Turlock and surrounding communities.
Organization / Initiative	The East Los Angeles Community Union (TELACU)	HFFI Awardee	Los Angeles	CA	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	The East Los Angeles Community Union (TELACU), located in Los Angeles, California, will implement the Titan Foods Fruits and Vegetables Expansion Project, a business expansion and development project that will also improve access to affordable and healthy foods in a USDA designated food desert and other underserved communities. TELACU will use CED funds as a low-interest loan to Titan Foods Inc., an existing wholesale and distribution business, to support their expansion, Titan Foods Fruits and Vegetables, a new retail operation and expanded wholesale distribution. This project will revitalize a vacant building, bring affordable fruits and vegetables and other healthy products into a food desert and other underserved communities, and provide nutrition education through a partnership with University of California Cooperative Extension. In addition to substantially improving the community's access to and consumption of healthy, affordable foods, this project will create new jobs for low-income individuals, increase income their income, and improve the local economy.
Organization / Initiative	LifeBridge Community Services	HFFI Awardee	Bridgeport	CT	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2010">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2010</a>	LifeBridge Community Services (LifeBridge) will use \$800,000 in CED-HFFI funds to develop Fresh2U, a produce supply and delivery enterprise, that will provide healthy and affordable fresh produce to the low-income, distressed community of Bridgeport, CT. Fresh2U will tap the food sourcing and distribution expertise and purchasing power of non-profit and private sector partners to purchase, package and distribute pre-ordered individual boxes of fresh produce in centralized locations to low income individuals residing in food deserts. The delivery sites will be convenient to large concentrations of Bridgeport's low-income population and include public housing projects, large churches, senior centers and social service agencies located in food deserts and eligible low-income neighborhoods. The Fresh2U enterprise and related activities will create 48 new and permanent full-time jobs.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Carrfour Supportive Housing, Inc.	HFFI Awardee	Miami	FL	<a href="http://growinghopeinitiative.org/verde-gardens/">http://growinghopeinitiative.org/verde-gardens/</a>	Carrfour Supportive Housing, Inc. (CSHI) will partner with Earth Learning to increase production capacity at the Farm Enterprise at Verde Gardens in Miami-Dade County, Florida. The Farm Enterprise is a 22-acre organic farm and nursery with a 5,000 square foot building that houses a commercial kitchen, a farmers' market, and a food processing facility. CED funding will be used to purchase production and processing equipment and supplies, animals, plant materials, vehicles, etc. This expansion will result in a total of 27 new, full-time jobs for low-income individuals and serve recognized food deserts with its mobile market and food distribution components, improving access to fresh, healthy and nutritious foods.
Organization / Initiative	Corporation to Develop Communities of Tampa, Inc.	HFFI Awardee	Tampa	FL	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	The Corporation to Develop Communities of Tampa, Inc. (CDC of Tampa) will use CED funding to make an equity investment in the 22nd Street Retail Center, a 25,500 square foot shopping plaza anchored by a Save-a-Lot grocery store and 3 other retail tenants, in the East Tampa community of the City of Tampa, Florida. The CDC of Tampa will partner with Upward Development, Inc. to build a full-service, healthy food grocery store in a USDA designated food desert, which will create jobs and improve access to healthy food. The project will also provide a boost to the local economy, create new business and employment opportunities for low-income people and serve as a retail catalyst project to cement the 30-year revitalization plan for the East Tampa Community Redevelopment Area.
Organization / Initiative	Neighbors and Neighbors Association, Inc.	HFFI Awardee	Miami	FL	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	Neighbors and Neighbors Association (NANA) will use CED funding to sponsor the Redland Market Village Expansion Project, which will create and expand food retail outlets, create new jobs, and expand access to healthy food in Miami-Dade County, Florida. To accomplish this, the expansion will focus both on a local Farmer's Market and the existing Redland Market. The first initiative combines the physical renovation of the Farmer's Market and construction of a Food Court with a Farmer's Market Promotion Project to train and equip producers and vendors to grow their revenue and job base. In addition, NANA will sponsor the creation of a new Redland Mobile Farmer's Market to reach 17,320 additional consumers every month, which will modernize the Redland Market and create new full-time jobs in the fast-growing food service and retail sectors.
Organization / Initiative	Northwest Jacksonville CDC	HFFI Awardee	Jacksonville	FL	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0</a>	Northwest Jacksonville Community Development Corporation (NJCDC) will use \$800,000 in CED-HFFI funds to invest in the development of North Point Two Grocery store in Jacksonville, Florida. The neighborhood in Jacksonville this project is located is a designated food desert that lacks access to fresh, healthy food due to economic challenges, lack of transportation to grocery stores, and the absence of grocery stores in the community. The site will house 16,500 square feet of retail operations – the grocery store will be the anchor tenant. The supermarket will include a full a deli, a produce area with a specific emphasis on locally grown and organic fruits and vegetables, and prepared meals. The store will also conduct community workshops and cooking demonstrations to aid residents in making healthy food choices. The project will create 44 full-time jobs, 75% of which will be filled by low-income community residents.

**HUNGER INNOVATION**  
FELLOWSHIP

Organization / Initiative	Access to Capital for Entrepreneurs (ACE)	HFFI Awardee	Atlanta	GA	<a href="http://www.healthyfoodaccess.org/node/45836">http://www.healthyfoodaccess.org/node/45836</a>	Access to Capital for Entrepreneurs (ACE) is using HFFI financing to launch Georgia's Healthy Food Financing Initiative. This initiative will provide funding to food retail businesses like Nature's Own Herb Shop, Inc. and Super Mercado El Latino, which are both located in low-income census tracts. The aim is to bring or expand grocery stores in USDA-defined food desert neighborhoods in Atlanta and Hapeville, Georgia.
Organization / Initiative	Quad Cities Food Hub, Inc.	HFFI Awardee	Davenport	IA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2001">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2001</a>	The Quad Cities Food Hub (QCFH) will use CED-HFFI funds to initiate the Healthy Food & Farms Project, which will consist of several initiatives to increase healthy food access and distribution in eight counties in Illinois and Iowa. QCFH will extend its year-round retail store with expanded hours, initiate virtual food box ordering to improve access, create a second Healthy Food Mobile to expand access to food in food deserts, and complete two licensed shared-use kitchens as spaces for local food production entrepreneurs and caterers. This project will also support local farmers by creating a better food distribution infrastructure and providing assistance to increase their yield capacity. This project will create 30 new full-time positions.
Organization / Initiative	Chicago Community Loan Fund	HFFI Awardee	Chicago	IL	<a href="https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx">https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx</a>	Chicago Community Loan Fund (CCLF) is a certified CDFI established in 1991. CCLF serves Cook County, Illinois, and offers business loans and predevelopment, construction and rehabilitation, and mini-permanent mortgages for affordable housing, community facilities, and commercial real estate. The organization will use its FY 2012 Healthy Food Financing Initiative Award to provide lending capital to 10 healthy food-related businesses operating in food deserts.
Organization / Initiative	Emerson Park Development Corporation	HFFI Awardee	Saint Louis	IL	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013</a>	Emerson Park Development Corporation (EPDC) will create a supermarket in the Vieux Carre Shopping Plaza (also known as Loisel Village), which is located in an urban food desert community in East Saint Louis, Illinois. The 14,535 sq. ft. supermarket will provide healthy fresh fruits and vegetables, produce, fresh meat, poultry and other groceries. Retail customers will include primarily local community residents and thousands of local commuters from neighboring counties including rural counties. The project is a public-private partnership between EPDC, The BonrCo (project owner/supermarket operator), and Inner City. EPDC will also utilize technical assistance from Impact Seven, a CDC and CDFI with substantial experience with the CED program and healthy food projects. The project will result in 24 new jobs, 18 of which will be for low-income individuals. Jobs will include a manager and assistant managers, cashiers, produce and meat personnel, custodial and other staff. They will also provide livable wages with benefits and career development opportunities and training to become assistant managers from entry-level manager positions.

**HUNGER INNOVATION**  
FELLOWSHIP

Organization / Initiative	IFF	HFFI Awardee	Chicago	IL	<a href="https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx">https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx</a>	IFF is a certified CDFI established in 1988. IFF provides long-term and below-market lending for community facilities, such as new charter schools, community health clinics, and retail grocery stores, in low-income communities in Illinois, Missouri, and Wisconsin. The organization will use its FY 2012 Healthy Food Financing Initiative Award to finance retail projects, including full-service grocery stores, produce markets, and corner stores. IFF will focus on high-need communities in Illinois, Indiana, Missouri, Iowa, and Wisconsin that lack access to healthy food options, have high levels of poverty, and demonstrate high rates of diet-related chronic disease.
Organization / Initiative	Englewood Community Development Corporation	HFFI Awardee	Indianapolis	IN	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0</a>	Englewood Community Development Corporation (ECDC) will use \$750,000 in CED-HFFI funds for the Farm 365 Expansion Project to expand the existing food production business, the Farm 365, in the Near Eastside area of Indianapolis, Indiana, to increase distribution and consumption of fresh healthy affordable food. Farm 365 is expanding its business into a larger facility, which will be utilized for an urban indoor farm with new growing, production, packaging, and office space. The CED grant will allow ECDC to purchase LED lighting and hydroponic growing systems for the new facility and to fund the construction of the growing system and equipment. The proposed project will create 30 new full-time jobs, with 25 filled by individuals with low-income. ECDC will leverage \$1,167,700 in additional funds.
Organization / Initiative	Argentine Neighborhood Development Association	HFFI Awardee	Argentine	KS	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013</a>	The Argentine Neighborhood Development Association (ANDAs) will develop a Healthy Food Center (HFC) as a part of its ongoing Healthy Lifestyles Initiative to improve access to healthy food in Argentine, Kansas. Argentine is a designated food desert with a lack of an accessible grocery store with healthy, fresh, nutritious food. The supermarket partner will be Save-A-Lot grocery store. The HFC will increase sustainable employment opportunities and healthy food choices, specifically for low-income community residents. This project will create 92 construction jobs and 34 jobs for TANF recipients and low-income residents after the construction phase.
Organization / Initiative	Community Ventures Corporation	HFFI Awardee	Lexington	KY	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013</a>	Community Ventures Corporation (CVC) will capitalize a revolving loan fund for small business lending in designated food deserts to create or expand healthy food outlets in Louisville, Kentucky. Through this effort, CVC will increase access to capital for the development of grocery stores, small retailers, corner stores, and farmers markets that sell healthy food in the targeted communities that currently lack these options. One of CVC's food lending objectives is to assist borrowers who may be more risky based on conventional institution measurements, such as the type of business, its market (i.e. food industry), credit scores that do not meet current commercial bank standards, and lack of collateral typically required by mainstream lenders. Overall, CVC will develop or expand four healthy food outlets in identified food deserts and create 40 employment opportunities for low-income individuals.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Community Ventures Corporation	HFFI Awardee	Lexington	KY	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0</a>	Community Ventures Corporation (CVC) will use CED-HFFI fund for a revolving loan fund with Good Foods Co-Op, a locally-owned and operated cooperative grocer in central Kentucky. Good Foods will use loan proceeds to fund the opening of a 9,000 square foot grocery store to provide healthy, affordable food options in a food desert. The loan will finance initial operating expenses. The proposed project will create 40 jobs. 75% of these jobs will be for individuals with low-income.
Organization / Initiative	Brightwood Development Corporation	HFFI Awardee	Springfield	MA	<a href="http://edacweb.com/edac-clients/food-agro-processing-center-mayaguez-pr/">http://edacweb.com/edac-clients/food-agro-processing-center-mayaguez-pr/</a>	Brightwood Development Corporation (BDC) will establish a business unit, Healthy Foods Distribution and Logistics (HF-D&L), in Puerto Rico, which will provide sales, freight brokerage and trucking/delivery services to the Western Food and Agro Processing Center (FAPC) firms. A principal HF-D&L service will be distribution systems that deliver healthy foods to four "Healthy Foods" retail outlets that will be established in strategic locations in the service area. The project will expand the production, distribution and sale of healthy foods in the low-income communities of western and southwestern Puerto Rico, through the start-up and expansion of profitable business operations that create sustainable full-time employment for low-income individuals, provide measurable contributions to local community revitalization, and promote healthy diets in food desert locations across the region. The project will create 40 new full-time jobs, which will greatly benefit community residents.
Organization / Initiative	Brightwood Development Corporation	HFFI Awardee	Springfield	MA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013</a>	The Brightwood Development Corporation (BDC) will create the Healthy Foods Value-Added Community Food System (VACFS) with four healthy foods business components in Puerto Rico, expanding on BDC's previously established Healthy Foods Business Operation (HFBO). The VACFS will enhance the HFBO warehouse capacity for distribution of healthy and locally produced foods; establish a cross-docking system for increasing and expedite distribution volume; provide technical assistance to healthy food farmers and food producers; expand the BDC Seashore Farmer's Market in Mayaguez to include a Fish Market supplied by local fishermen; and create a Harvesting Master Plan. The project area in western and southern Puerto Rico has 26 food deserts, a lack of access to healthy food retailers, and residents have to pay a premium on nearly all foods since Puerto Rico imports food from the U.S. This project will increase access to healthy, affordable, locally produced food for residents and create sustainable job opportunities for low-income residents. BDC will create 40 full-time jobs for low-income individuals.

**HUNGER INNOVATION**  
FELLOWSHIP

Organization / Initiative	Brightwood Development Corporation	HFFI Awardee	Springfield	MA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2011">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2011</a>	Brightwood Development Corporation (BDC) will use \$799,698 in CED-HFFI funds to assist healthy food enterprises start or expand their healthy food businesses through either incubation or acceleration activities. The project will create a community kitchen that will be available to produce food products more effectively and less costly. Participants will also have access to business counseling, coaching and technical assistance through a one-stop business development and assistance center. In addition, the project will provide financial assistance to help qualified participants. BDC food industry services (food technology, sales brokerage and distribution, warehouse, etc.) will also be available to participants. The project will create or expand at least 15 businesses and create 40 new, sustainable jobs in a viable healthy foods industry.
Organization / Initiative	Brockton Neighborhood Health Center, Inc.	HFFI Awardee	Brockton	MA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2002">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2002</a>	Brockton Neighborhood Health Center (BNHC), in partnership with Vincent's Property, LLC, will use CED-HFFI funds to develop a full-size grocery store in a 34,000 square foot facility on a site previously abandoned by a regional grocery chain. The grocery store will bring a full-range of products to consumers in the area, focusing on creating healthy food access and tapping into local suppliers. By helping to establish a grocery store targeting an ethnically diverse population, BNHC will successfully meet the needs of a densely populated urban community facing food desert shopping constraints. BNHC has also conducted a nutrition and healthy food access tour of the existing site in preparation for this project. This project will create 40 full-time positions and will leverage \$13,945,000 from U.S. Treasury HFFI awardees.
Organization / Initiative	Cooperative Fund of New England	HFFI Awardee	Amherst	MA	<a href="https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx">https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx</a>	Cooperative Fund of New England (CFNE) is a certified CDFI that was established in 1975 and serves a target market of low-income people within the six New England states, as well as portions of eastern upstate New York. CFNE offers financial products, development services, and technical assistance. The organization will use its FY 2011 Healthy Food Financing Initiative award to increase healthy food access in New England and eastern New York State. CFNE's Healthy Food/Cooperative Communities initiative combines financing, specialized development services, and data collection and measurement to increase low-income consumers utilization of and membership in food co-ops.



**HUNGER INNOVATION**  
FELLOWSHIP

Organization / Initiative	Dorchester Bay Economic Development Corporation	HFFI Awardee	Dorchester	MA	<a href="https://dbedc.org/projects/bornstein-pearl-food-production-center/">https://dbedc.org/projects/bornstein-pearl-food-production-center/</a>	Dorchester Bay Economic Development Corporation (DBEDC) will use CED funds to redevelop a 35,650 square-foot industrial building into the Bornstein & Pearl Food Production Center in Dorchester, MA. DBEDC will do this by providing equity investment in DB Industrial, Inc. for development and equipment fit-out. The new center will house permanent tenants involved in food production and wholesale distribution, an expansion of a successful shared commercial kitchen, and ancillary services, including cold and dry storage and a dedicated commissary and wash-down area for mobile food truck operators. DBEDC plans to partner with two culinary training programs that serve low-income individuals facing barriers to employment and with their own Re-Entry Initiative that helps ex-offenders transition into the Dorchester community. This project will help revitalize an area recognized as a food desert, expand food-related business and increase access to healthy and affordable food. This project will create a minimum of 37 new full-time jobs, which will greatly benefit the low-income neighborhood of Dorchester in Boston's inner-city.
Organization / Initiative	Madison Park Development Corporation	HFFI Awardee	Roxbury	MA	<a href="http://www.neighborhoodworks.org/Media-Center/Stories/2016/The-Tropical-Foods-Project-Making-access-to-healthy-food-a-reality">http://www.neighborhoodworks.org/Media-Center/Stories/2016/The-Tropical-Foods-Project-Making-access-to-healthy-food-a-reality</a>	The Madison Park Development Corporation (MPDC) will use CED funding to develop a full-sized supermarket in the Roxbury neighborhood in Boston, MA. MPDC will partner with Tropical Foods to expand its 8,500 square foot food venue into a full-sized 30,000 square foot supermarket in a designated "LAS," Low-Access to Supermarkets/food desert area. MPDC will continue Tropical Foods' emphasis on hiring local community residents of color and promoting them from within. This project will create employment opportunities for low-income individuals in the Roxbury neighborhood, which currently has an average poverty rate of 39.85 % and an unemployment rate of 17.92%.
Organization / Initiative	United Teen Equality Center, Inc.	HFFI Awardee	Lowell	MA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013</a>	The United Teen Equality Center, Inc. (UTEC) will create several new businesses to create new jobs and contribute to community revitalization in Lowell, Massachusetts. UTEC will create a café which includes a retail sales outlet with catering and event management services and a community kitchen/food manufacturing incubator. The incubator will include UTEC's own food processing services that focus on the development of healthy products. UTEC plans to create a minimum of five new food service businesses through the food manufacturing incubator. The project will create 37 jobs in downtown Lowell, an area in Massachusetts with high rates of poverty and unemployment. 28 of these jobs will be filled by low-income residents, specifically providing employment opportunities for young adults with past criminal backgrounds who face obstacles finding employment in the area. The public café, food manufacturing, and incubator will also increase access to healthy, affordable food in an area that currently does not have a full-service grocery store and is surrounded by designated food desert tracts.



**HUNGER INNOVATION**  
FELLOWSHIP

Organization / Initiative	Lifestyles of Maryland, Inc.	HFFI Awardee	La Plata	MD	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2003">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2003</a>	Lifestyles of Maryland, Inc. (Lifestyles) will use CED-HFFI to create the Mobile Food Markets of Southern Maryland, an innovative food retail venture that will eliminate three food deserts in rural Southern Maryland. Focusing on an area where the average distance to a grocery store is 7-20 miles, Lifestyles will sell fresh fruit, vegetables, dairy products, breads and cereals. This project will also include a food delivery service for disabled and elderly populations who cannot access the Mobile Markets. Not only will the Mobile Markets address food insecurity in Southern Maryland, but will also provide access to farm fresh food choices and a new genre of food shopping to average consumers. This project will create 24 new full-time jobs for TANF and low-income individuals.
Organization / Initiative	Microenterprise Council of Maryland	HFFI Awardee	Annapolis	MD	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013</a>	The Microenterprise Council of Maryland (MCM) will expand Big City Farms (BCF), an urban farm in Baltimore, Maryland that produces certified organic produce to area restaurants and households, specializing in field-to-table production. BCF currently has three farms and will utilize CED-HFFI funds to open 20 more farms throughout the Baltimore area. BCF and MCM have a range of community partnerships that will support employee recruitment and support new farm opportunities, which will result in 48 full-time jobs. This project will also increase access to healthy, organic food in Baltimore through a low-cost, high yield production of USDA certified organic products in an inner city environment. Jobs created by this project will be targeted to women, minorities, ex-offenders, and noncustodial parents.
Organization / Initiative	Coastal Enterprises, Inc. (CEI)	HFFI Awardee	Brunswick	ME	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2004">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2004</a>	Coastal Enterprises, Inc., (CEI) will use CED-HFFI funds to support the Maine Healthy Food Development Fund, a revolving loan fund that finances and provides workforce assistance to four Maine businesses. Each of the businesses supported by the loan fund is located in or serving a food desert or an area without access to healthy food. The businesses will include two retail stores, a vegetable processor, and a significant agricultural producer. The initial loans will serve a project area comprised of four communities, which together have poverty rates higher than the state average. As the fund revolves, it will be available to serve additional food deserts and will provide financing and assistance to other food retail outlets, farmers, and food distribution businesses. This project will create 40 full time jobs, provide job-specific training resources for workers, and provide funding for project management and technical assistance.
Organization / Initiative	Arab American and Chaldean Council (ACC)	HFFI Awardee	Detroit	MI	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2012">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2012</a>	Arab American and Chaldean Council (ACC) will use \$150,000 in CED-HFFI funds to develop a "Healthy Food Hub" and renovate a blighted property already owned by ACC. The building will house a healthy food distribution service and, in partnership with Detroit-based Forgotten Harvest, provide space for a three-seasons farmers' market and cottage industry incubator. In total, the renovated space funded through the CED-HFFI project will necessitate the hiring of 7 local residents from a socio-economically distressed neighborhood.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Eastern Market Corporation	HFFI Awardee	Detroit	MI	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2005">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2005</a>	Eastern Market Corporation (EMC) will use CED-HFFI funds to help establish a Green Grocer in the thriving Eastern Market food district in Detroit, MI. This destination produce venue will be devoted to providing fresh, healthy, and nutritious food from Michigan farmers and Detroit food entrepreneurs. Furthermore, it will feature products from a city-wide network of three Community Kitchens that help low-income food entrepreneurs transform their food ideas into food businesses. This project will integrate targeted workforce and entrepreneur development programs as well as multifaceted marketing, communications, education and outreach. This project will hire and train 15 low-income community residents for retail jobs and launch 18 new low-income food entrepreneurs, to create a total of 33 new jobs.
Organization / Initiative	Eastern Market Corporation	HFFI Awardee	Detroit	MI	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0</a>	Eastern Market Corporation (EMC) will use \$800,000 in CED-HFFI funds for the Detroit Farm to Freezer project. EMC will partner with at least 20 urban and rural Michigan farms to develop and market a line of co-packed, locally-grown frozen produce for large wholesale buyers such as schools, hospitals, and colleges. The project will also provide dedicated work space and specialized training to low-income food entrepreneurs ready to scale up their budding food businesses. The Detroit Farm to Freezer project will create a total of 32 new jobs, 75% of which will be for Detroit residents with low-income.
Organization / Initiative	Latino Economic Development Center	HFFI Awardee	Minneapolis	MN	<a href="http://www.healthyfoodaccess.org/resources-tools/library/profile-LEDC">http://www.healthyfoodaccess.org/resources-tools/library/profile-LEDC</a>	The Latino Economic Development Center (LEDC) will expand its existing Latino Employment and Asset Expansions Program in the low-income areas of Minneapolis and St. Paul, Minnesota. LEDC will use CED funding to establish the Immigrant Enterprise Healthy Foods Fund, which will invest in immigrant-owned food related enterprises, which will hire low-income residents from the surrounding low-income neighborhoods. LEDC will create two full-scale retail grocery stores and a retail produce outlet as well as two commercial kitchens, one large and several small scale value-added food production enterprises, production space for cleaning, trimming, and packaging fresh produce, and a commissary kitchen to produce healthy meals for local charter schools. This project will create over 40 new full-time employment jobs and increase access to healthy food in the low-income areas of Minneapolis and St. Paul, including two food deserts.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Latino Economic Development Center	HFFI Awardee	Minneapolis	MN	<a href="https://www.acf.hhs.gov/ocs/resource/ce-d-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ce-d-hffi-grantees-fy-2013</a>	The Latino Economic Development Center (LEDC) will act as a co-developer in the development of Wirth Cooperative Grocery, a consumer-owned grocery store in the Harrison neighborhood of Minneapolis, Minnesota. In addition to this full-service grocery store, LEDC will establish two mobile grocery stores that will circulate throughout neighborhoods in North Minneapolis and the East Side of St. Paul. Each of the stores will contract with immigrant vegetables growers who are currently clients of LEDC. These stores will target residents in the Harrison neighborhood of Minneapolis, one of the lowest income areas of Minneapolis and a longtime food desert, and the residents of North Minneapolis and East St. Paul, where unemployment rates are almost twice the state average. This project will create 38 jobs, 29 of which will be filled by low-income individuals. The alternative food systems created by LEDC will respond to the nutritional needs of low-income residents of Minnesota while simultaneously creating jobs for neighborhood residents and sales opportunities for immigrant farmers.
Organization / Initiative	Midwest Minnesota Community Development Corporation	HFFI Awardee	Minneapolis	MN	<a href="https://www.acf.hhs.gov/ocs/resource/ce-d-hffi-grant-awards-fy-2006">https://www.acf.hhs.gov/ocs/resource/ce-d-hffi-grant-awards-fy-2006</a>	Midwest Minnesota Community Development Corporation (MMCDC) will use CED-HFFI funding to expand the Seward Community Cooperative (Seward Co-op), an independent natural food grocery located in Minneapolis, Minnesota. This business expansion project will develop a full-service grocery store in a low-income area designated as a food desert by the USDA. Moreover, this project will redevelop a former creamery manufacturing building that will serve as a production and central administration facility to increase Seward Co-op's retail capacity. To further address food desert conditions, the Seward Co-op will be promoting their new Nourish Initiative. The Initiative will include free classes featuring healthy recipes that feed a family of 4 for under \$10. This project will create a total of 104 new permanent jobs, including 69 full-time positions.
Organization / Initiative	Fort Belknap Community Economic Development Corporation	HFFI Awardee	Lodge Pole	MT	<a href="https://www.acf.hhs.gov/ocs/resource/ce-d-hffi-grant-awards-fy-2007">https://www.acf.hhs.gov/ocs/resource/ce-d-hffi-grant-awards-fy-2007</a>	Fort Belknap Community Economic Development Corporation will use CED-HFFI funds to construct and launch two food-related businesses as part of the Lodge Pole Healthy Food Initiative, designed to help address health factors, unemployment, and poverty in Lodge Pole, Montana. The Lodge Pole Trading Post & Healthy Foods Co-Op, a 2,500 square foot grocery outlet, will offer a variety of healthy foods and a selection of general merchandise and gas; the Lodge Pole Pantry will be a 1,000 square foot distribution facility designed to provide emergency food assistance to low-income Tribal members who cannot afford food. The Trading Post and Pantry will serve the community of Lodge Pole as well as the entire Fort Belknap Reservation. The Trading Post and Pantry will together create a total of 14 new full-time jobs.
Organization / Initiative	Native American Development Corporation	HFFI Awardee	Native American Reservation	MT	<a href="https://www.acf.hhs.gov/ocs/resource/ce-d-hffi-grant-awards-fy-2016-0">https://www.acf.hhs.gov/ocs/resource/ce-d-hffi-grant-awards-fy-2016-0</a>	Native American Development Corporation (NADC) will use an \$800,000 Community Economic Development (CED-HFFI) grant for a non-construction project to assist American Indian Communities in increasing small business ownership among Native Americans by increasing access to jobs and developing food codes on American Indian Reservations in Montana. The project will create 40 full-time jobs, 100% of which will be filled by low-income Native Americans.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Goler Depot Street Renaissance Corporation	HFFI Awardee	Winston Salem	NC	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2013</a>	Goler Street Depot Renaissance Corporation (GSDRC) will use \$800,000 in CED-HFFI funds to support the opening of a new social enterprise restaurant and four community programs designed to improve healthy food access for nearby residents. The restaurant will serve as an anchor in the Goler community and provide new employment opportunities, while community programs will engage residents in growing, cooking, and selling healthy food. Project funds will allow for creation of the new, full-service restaurant, an expansion of catering services, and a new retail shop. The project will create 33 full-time, permanent jobs.
Organization / Initiative	Green Opportunities, Inc.	HFFI Awardee	Asheville	NC	<a href="https://www.greenopportunities.org/">https://www.greenopportunities.org/</a>	Green Opportunities, Inc. (GO) and its partners propose to launch three businesses: community gardens and greenhouses, a community kitchen, and a grocery store, to increase employment and eliminate food deserts in low-income communities along the French Broad River in Asheville, North Carolina. GO will focus on producing, preparing, and selling healthy local foods and meals throughout Asheville's riverside communities. This project will create 34 full-time jobs, the majority of which will be filled by low-income individuals, while improving access to fresh, affordable, and nutritious foods.
Organization / Initiative	Self-Help Federal Credit Union	HFFI Awardee	Durham	NC	<a href="https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx">https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx</a>	Self-Help Federal Credit Union (Self-Help) is a certified CDFI and a certified low-income credit union founded in July 2008. Self-Help offers accessible savings and checking accounts, responsible home, auto, and consumer loans, and affordable transaction services. Self-Help will use its FY 2013 Financial Assistance award as capital reserves that will enable it to leverage its deposits and increase lending within two persistent poverty counties in its Target Market of California. Self-Help will use its FY 2013 Healthy Food Financing Initiative-Financial Assistance award to support its Healthy Foods System Lending Initiative, providing essential growth capital for its efforts to improve the healthy and quality of life in low-wealth communities, with particular focus on North Carolina.
Organization / Initiative	Midlands Latino Community Development Corporation	HFFI Awardee	Omaha	NE	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0</a>	Midlands Latino Community Development Corporation will use an \$800,000 Community Economic Development (CED-HFFI) grant and \$1,371,654 in leveraged funds that MLCDC has secured for the project. Funds will be used to complete improvements in the Mixed Use Real Estate project, Las Americas Global Market, being developed in partnership with Community Investment Opportunities (CIO). As a result, a total of 46 new jobs will be created at an average cost of \$17,391/job.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Siete Del Norte Community Development Corporation	HFFI Awardee	Embudo	NM	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	Siete del Norte Community Development Corporation of Embudo, NM, will work in partnership with local organizations to rekindle the area's historical reliance on farming while creating full-time jobs and increasing access to healthy, affordable foods for low-income families. To achieve this, Siete del Norte will use CED funding to implement the following strategies: providing a seed investment in a newly-formed cooperative services agency to serve the labor and business needs of local organic farmer-entrepreneurs; creating a no-interest revolving loan pool to provide growth capital to local organic farmer-entrepreneurs; investing in the expansion of production at Rancho Ribera, a Siete del Norte-owned organic farm, and; conducting build-out for a produce distribution center and two Farmers' Markets. In addition to creating new jobs with benefits in an economically depressed region, Siete del Norte's project will provide a new source of healthy, convenient, affordable and locally-grown foods for low-income, low-access populations in recognized food deserts.
Organization / Initiative	YES Housing, Inc.	HFFI Awardee	Albuquerque	NM	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2009">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2009</a>	YES Housing, Inc. will use CED-HFFI funds to develop a mixed-use site to create a healthy food supermarket in Albuquerque, New Mexico. This project will be located in a neighborhood with a high density of affordable housing but limited shopping venues. This project will bring a much needed source of healthy food to the community and to counteract years of disinvestment and deterioration in the community. Moreover, this project will send a positive signal to commercial development in the downtown Albuquerque area. The supermarket venture will employ 17 full-time workers and restaurant owners will occupy adjacent retail spaces and create 30 additional positions. A rooftop urban farm will employ veterans, serving as a point of workforce re-entry as well as a source of local nutritious food options. This project will leverage \$17,186,508 in additional funding.
Organization / Initiative	Action for a Better Community, Inc.	HFFI Awardee	Rochester	NY	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2010">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2010</a>	Action for a Better Community, (ABC) will use CED-HFFI funding to support the development of a 20,000 square foot grocery store in a section of the City of Rochester, New York, that is designated as a food desert by the USDA. ABC will provide a low-interest loan to Constantino's Market, a family-owned and operated grocery business, for necessary start-up costs. This project is part of a major mixed-use redevelopment project led by the University of Rochester to create an urban village center, spur economic development, and keep residents and goods and services within the city limits. The jobs created by this project do not require advanced educational levels and are appropriate for low-income unemployed residents, including TANF recipients. This project will create 30 new full-time jobs for low-income individuals.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Cypress Hills Local Development Corporation, Inc.	HFFI Awardee	Brooklyn	NY	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0</a>	Cypress Hills Local Development Corporation, Inc. (CHLDC), will use \$370,000 in CED-HFFI funds for a commercial development project to increase access to healthy, affordable food to the Pitkin Avenue Corridor in Brooklyn, New York. This project is a part of the Sustainable Communities: East New York planning initiative led by the City of New York and funded through a U.S. Department of Housing and Urban Development Sustainable Communities Regional Planning Grant. CHLDC will develop 7,290 square feet of ground floor retail space that will be occupied by a local grocery, and is part of a mixed-use project that will develop 60 affordable housing units for a total of 77,290 square feet of new construction. CHLDC is proposing to use CED-HFFI funds to provide a low-interest loan to Cypress Pitkin Berriman L.P., a CHLDC partnership entity established to develop, manage and operate the proposed residential and commercial building. The loan will allow for the development of the retail space to accommodate a grocery store, which will create 15 new full-time permanent jobs, at least 75% of which will be filled by individuals with low-income. The proposed project will also include an education component, with educational programs designed to encourage healthy food choices. In addition to CED funds, CHLDC will leverage \$28,507,529 in public and private funds.
Organization / Initiative	Greater Jamaica Development Corporation	HFFI Awardee	Jamaica	NY	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013</a>	The Greater Jamaica Development Corporation (GJDC) will partner with Public Health Solutions (PHS) and Food Access Concepts (FANCY) to implement the Queens Healthy Corner Store Initiative, a community-based food financing and economic development strategy in three low-income neighborhoods in Queens, NY. Three new Healthy Corner Stores will open in the Jamaica, Corona, and Flushing neighborhoods in Queens within walking distance to WIC Centers. GJDC's longer term goals for this project focus on lowering child and adult obesity rates in these communities. This project will also help encourage the purchase of healthy food through outreach and education efforts to inform residents on how healthy foods can be incorporated into their diets. This project will result in increased access to healthy, affordable food in these communities, especially for Women, Infants, and Children (WIC) and Supplemental Nutrition Assistance Program (SNAP) participants and other low-income residents, and will create 40 job opportunities in Queens.
Organization / Initiative	South Bronx Overall Economic Development Corporation	HFFI Awardee	Bronx	NY	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0</a>	South Bronx Overall Economic Development Corporation (SoBRO) will use \$400,000 in CED-HFFI funds and leverage its established partnerships with United Business Cooperative (UBC) and BORN Corp., to increase access to healthier food options and create employment opportunities. In partnership with BORN Corp., to purchase equipment to launch a cold-pressed juice bar and healthy food eatery in the South Bronx. SoBRO will also assist BORN in recruiting staff from the South Bronx community through its workforce development programs. In addition, SoBRO will assist the UBC, develop and manage a 200 square foot food concession stand at the Roberto Clemente Plaza. The concession stand will offer community health and wellness events such as healthy cooking demos and health and fitness classes and will provide a group of small, Bronx-based restaurants with technical assistance incorporating healthy menu items in the concession stand. BORN's operations will create 6 full-time and 3 part-time jobs and UBC's operations will create 14 full-time positions.



## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	South Bronx Overall Economic Development Corporation (SOBRO)	HFFI Awardee	Bronx	NY	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013</a>	The South Bronx Overall Economic Development Corporation (SoBRO) will develop a new Fine Fare supermarket in South Bronx, New York. This full-service supermarket will provide a variety of fresh produce, along with dairy, frozen foods, a deli counter, baked goods, and other groceries at market prices. In addition, the supermarket will allocate a section dedicated to promoting healthy eating and offer fresh and affordable foods needed to maintain a healthy diet. The supermarket will create 25 full-time jobs and address the lack of healthy, affordable food options in South Bronx. This project will also work to improve healthy eating habits through free classes on healthier cooking and by providing healthy recipes to customers.
Organization / Initiative	Burten, Bell, Carr Development, Inc.	HFFI Awardee	Cleveland	OH	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	Burten, Bell, Carr Development (BBC) will use CED funding to undertake The Bridgeport Market, Cafe & Community Kitchen (MC2) initiative in Cleveland, Ohio. This project is a comprehensive intervention designed to create sustainable employment and business opportunities, improve access to healthy affordable foods, and promote education through the development of a market, café, and community kitchen. The market and café will offer a variety of healthy retail and commercial food options. The community kitchen will be a combination of several components including: a training area for cooking classes and promoting health literacy for adults and youth, a facility for local farmers and gardeners to prepare and package food, a facility for harvest preservation, and a year-round garden club meetings and community garden events. The MC2 food hub will hire and train low-income persons from the community for these jobs, and additional job and entrepreneurship opportunities will also be created for local farmers and growers whose yield will be sold through the distribution points.
Organization / Initiative	Economic and Community Development Institute, Inc.	HFFI Awardee	Columbus	OH	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	The Economic and Community Development Institute (ECDI) will use CED funding to implement the Food Desert Community Outreach and Jobs Creation Program in Columbus, Ohio. ECDI envisions a three-pronged approach for this program that will help to eliminate a food desert and ultimately create jobs for low-income individuals in the Columbus area. First, ECDI will create a revolving loan fund, which will expand several already successful food-related businesses. The second piece of the program will be the development of the FCI Plaza Market grocery store. In addition to selling fresh, local and healthy foods, the FCI Plaza Market grocery store will partner with the Cooking Matters program, which will offer healthy cooking and eating classes. Finally, CED funds will be used to expand ECDI's Food Commissary, which serves as an incubator for food-based businesses and the base for community-wide fresh food distribution.



## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Economic and Community Development Institute, Inc.	HFFI Awardee	Cleveland	OH	<a href="http://www.healthyfoodaccess.org/resources-tools/library/profile-green-city-grocers-coop">http://www.healthyfoodaccess.org/resources-tools/library/profile-green-city-grocers-coop</a>	The Economic and Community Development Institute (ECDI) will use CED funding to provide capital, training, and technical assistance in the Greater University Circle (GUC) neighborhood of Cleveland, Ohio. The project will consist of a revolving line of credit in the amount of \$350,000 and a \$50,000 permanent working capital term loan for Green City Growers Cooperative (GCGC), a large-scale hydroponic greenhouse slated to open in October 2012; a revolving small business loan fund in the amount of \$100,000 to fund at least 14 additional healthy food businesses in the GUC neighborhood; and targeted training and technical assistance designed to help portfolio business acquire the capital they need to start or expand and create jobs. This project will create 53 full-time jobs to be filled by area residents and increase inner-city access to fresh food in the Greater University Circle neighborhood, where unemployment and poverty is high and relatively few job opportunities exist.
Organization / Initiative	MidTown Cleveland	HFFI Awardee	Cleveland	OH	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2016-0</a>	In Partnership with University Hospitals (UH), Sodexo, Hemingway Development, Wholesome Wave, and the Greater Cleveland Food Bank, Midtown Cleveland will use an \$800,000 Community Economic Development (CED-HFFI) grant to implement EAT Well – MidTown Cleveland Health and Wellness Collaborative to address two key social determinants of health—access to healthy affordable food, and employment. EAT Well will create 32 employment and business opportunities while contributing to community revitalization, and providing a more sustainable quality of life.
Organization / Initiative	St. Clair Superior Development Corporation	HFFI Awardee	Cleveland	OH	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2011">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2011</a>	St. Clair Superior Development Corporation (SCSDC) will use CED-HFFI funds to address food insecurity in its community by establishing Hub 55, a food hub, farmers market, café and brewery. Hub 55 will improve food security and contribute to community revitalization by creating employment and business development opportunities that did not previously exist for low-income individuals. Located in a food desert in Cleveland, OH, Hub 55 will spark the essential commercial vitality that will improve Cleveland's east side neighborhoods and help the local economy flourish. This food hub will create a distribution opportunity for food suppliers and entrepreneurs, thus simultaneously ensuring employment for low-income individuals and bringing healthy food choices to low access and low-income areas.
Organization / Initiative	Tremont West Development Corporation	HFFI Awardee	Cleveland	OH	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2014">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2014</a>	Tremont West Development Corporation (TWDC) will use \$742,699 in CED-HFFI funding to help establish a 12,600 square foot grocery store in the central Tremont neighborhood of Cleveland, Ohio, a designated food desert. TWDC will provide a low-interest loan to Constantino's Market, a family-owned and operated grocery business, for build-out and start-up costs. The project will create 30 new full-time, full-year grocery jobs

**HUNGER INNOVATION**  
FELLOWSHIP

Organization / Initiative	University Circle Incorporated	HFFI Awardee	Cleveland	OH	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	University Circle, Inc. (UCI) will use CED funding to help establish a new grocery store in the University Circle neighborhood of Cleveland, Ohio, a low-income community and food desert, to provide access to healthy food options, and to create new full-time jobs. UCI will accomplish these goals by funding a low-interest loan to Constantino's Market, a locally-owned grocery business. This expansion will be combined with a recruitment strategy that includes a certified training provider that specializes in breaking down barriers to employment for individuals with economic disadvantages, physical or mental disabilities, and/or a history of incarceration.
Organization / Initiative	Youngstown Neighborhood Development Corporation	HFFI Awardee	Youngstown	OH	<a href="https://www.cwkitchenincubator.org/">https://www.cwkitchenincubator.org/</a>	Youngstown Neighborhood Development Corporation (YNDC) will partner with Common Wealth, Inc. (CWI) to develop the CWI Kitchen Incubator in Youngstown, Ohio. The CWI Kitchen Incubator will provide food entrepreneurs with advanced training, business planning, and business development assistance, including development of distribution points [e.g., corner stores (urban oasis food kiosks), local schools, farmers markets, local restaurants, and Community Supported Agriculture programs] for locally produced products. This project will create 45 jobs, build and expand healthy food infrastructure, and will make fresh, affordable, nutritious food available to residents in food deserts throughout the community.
Organization / Initiative	Hacienda Community Development Corporation	HFFI Awardee	Portland	OR	<a href="http://www.healthyoaccess.org/resources-tools/library/profile-portland-mercado">http://www.healthyoaccess.org/resources-tools/library/profile-portland-mercado</a>	Hacienda Community Development Corporation (HCDC) will use CED funding to construct the Portland Mercado (Mercado), the first Latino public market in Portland, Oregon. The Mercado will house 19 businesses, focusing on the diverse food traditions of Latin America, cultural goods such as artisan crafts, and services for the Latino population. The Mercado will contain a beauty salon, butcher shop, bakery, coffee shop, candy store, and other shops that will specialize in fresh and healthy food. The Mercado will create 47 full-time jobs and be a new outlet for healthy produce, meats, and breads in the midst of a food desert, helping low-income families make healthy choices.
Organization / Initiative	Neighborhood Economic Development Corporation (NEDCO)	HFFI Awardee	Springfield	OR	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013</a>	Neighborhood Economic Development Corporation (NEDCO) will create a new product called CSA Prepped!, a channel for vendors to sell locally-grown produce, grains, and herbs prepared in NEDCO's commercial kitchen, Sprout! Regional Food HUB, in Lane County, Oregon. This project builds on NEDCO's Sprout! Regional Food HUB project previously funded by CED-HFFI funds and will also significantly enhance partnerships among community providers in Lane County doing similar work, while allowing NEDCO to create an innovative model for healthy food access, nutrition education initiatives, and financial capability training. NEDCO's goal through this new product is to increase local food production and consumption and access to healthy, affordable food in the Willamette Valley of Western Oregon, an area with 25,000 low-income individuals living in census tracts designated as food deserts. In addition, this project will create 20 full-time jobs with career growth potential, which will be significant in a region with a high unemployment rate.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Fayette County Community Action Agency, Inc.	HFFI Awardee	Fayette County	PA	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	The Fayette County Community Action Agency, Inc. (FCCAA) will use CED funding to create the Republic Food Enterprise Center (RFEC), a regional center in rural Fayette County to promote the development of food enterprises in southwestern Pennsylvania. RFEC will utilize a comprehensive approach to stimulate agricultural production, distribute locally-grown produce and products, and develop retail outlets within food deserts throughout the region. This initiative will create new full-time positions in the food industry spanning from growing and transportation to processing and preparation. RFEC will also work with local economic development organizations to expand 6 farmers' markets and strengthen the connections between local growers, area residents and leading commercial partners in the greater southwestern Pennsylvania region.
Organization / Initiative	Fayette County Community Action Agency, Inc.	HFFI Awardee	Fayette County	PA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2015">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2015</a>	Fayette County Community Action Agency, Inc. (FCCAA) will use \$800,000 in CED-HFFI funds to expand the Republic Food Enterprise Center (RFEC). The RFEC will stimulate agricultural production, produce value-added products, distribute locally-grown produce and products, and develop retail outlets within food deserts throughout the region. Through the project, the RFEC will implement the region's first mobile farmers markets, which will combine the benefits of consuming healthy, fresh foods with the convenience of scheduled markets in low-income, low-access locations throughout the year. The project will also implement the region's first produce-to-door subscription service, which will serve low-income and elderly residents throughout the region. The proposed project will create 40 new jobs in new markets throughout the region.
Organization / Initiative	Hill House Economic Development Corporation	HFFI Awardee	Pittsburgh	PA	<a href="https://www.hillhouse.org/about-hill-house/economic-development/">https://www.hillhouse.org/about-hill-house/economic-development/</a>	Hill House Economic Development Corporation (HHEDC) will use CED funds to bring a full-service supermarket to the Hill District of Pittsburgh, PA. Hill District is a recognized food desert and its residents have been without a full-service grocery store for 25 years. The supermarket will create 44 permanent, full-time jobs and 56 part-time jobs and will provide access to healthy, affordable foods in the community. With 65% of households below the poverty line and over 26% unemployment, the employment opportunities created will greatly benefit community residents.
Organization / Initiative	Peoples Emergency Center Community Development Corporation	HFFI Awardee	Philadelphia	PA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2012">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2012</a>	People's Emergency Center Community Development Corporation (PECCDC) will use CED-HFFI funds to partner with Fresh Start Foods and Drexel University and launch the West Philadelphia Promise Zone Healthy Food Catering Enterprise, which will provide fresh and healthy prepared meals for local elementary school students. Through this program, young adults who may have previously had limited access to education and minimal job experience will build meaningful skills, receive professional certifications, and have the chance to begin a successful food service career. PECCDC is basing this project on research which shows that nutritious school meals improve educational outcomes in children. Elementary school lunches provide a pathway for educating whole families on healthier diets and cooking habits. This project will ultimately create 15 jobs and provide over 2,000 healthy meals daily to neighborhood school children.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	The Enterprise Center Community Development Corporation	HFFI Awardee	Philadelphia	PA	<a href="http://www.theenterprisecenter.com/business/cce">http://www.theenterprisecenter.com/business/cce</a>	The Enterprise Center Community Development Corporation (TEC-CDC) will use CED funds for the Center for Culinary Enterprises (CCE) in West Philadelphia. The CCE is a newly constructed 13,000+ square-foot LEED-silver certified food business incubator and hub of community health and nutrition resources. Major components of the CCE include four certified commercial kitchen facilities, an eKitchen multimedia learning center for training and technical assistance, and retail food spaces leased to healthy food businesses and restaurants. Jobs will be created through small business development with Philly Food Ventures operated out of the CCE, staffing of the CCE, and the Neighborhood Foods Community Supported Agriculture. This project will create 112 new jobs for low-income individuals and is designed to improve access to healthy, affordable foods in an area recognized as a food desert.
Organization / Initiative	The Enterprise Center Community Development Corporation	HFFI Awardee	Philadelphia	PA	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grantees-fy-2013</a>	The Enterprise Center Community Development Corporation (TEC-CDC) will develop the Philly Restaurant Incubator, which will allow aspiring low-income restaurateurs and mobile food truck operators to test their sit-down restaurant concepts and pilot their businesses in West Philadelphia, Pennsylvania. The incubator will also provide technical assistance for participants. The incubator will serve as a means for participants to test their products and pilot their businesses in a fully functioning retail space and eventually transition into their own retail locations in West Philadelphia commercial corridors to grow their businesses, create jobs, and provide area residents access to healthy and fresh foods. This project builds on the Dorrance H. Hamilton Center for Culinary Enterprises (CCE), TEC-CDC's existing food business development program and recipient of a 2012 CED award. Launched in November of 2012, the CCE is a \$6.5 million food business accelerator and hub of community health resources in West Philadelphia. The Philly Restaurant Incubator project will result in the launch of at least seven new restaurants or mobile food trucks and creation of at least 51 new jobs.
Organization / Initiative	The Reinvestment Fund	HFFI Awardee	Philadelphia	PA	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	The Reinvestment Fund (TRF) will undertake an initiative to bring a full service supermarket, and new jobs to the Howard Park community of Baltimore, Maryland. Community leaders, local elected officials and the Baltimore Development Corporation have been working together to bring a full service supermarket and much needed jobs, back to Howard Park community for over six years. Using CED funding, TRF will support the development of a supermarket; the construction of a commercial kitchen for community use within the supermarket, the enhancement of the Howard Park Farmer's Market, and a variety of community outreach and nutrition education programs that promote the purchase and consumption of healthy foods. In addition to improving access to fresh food in this area of the city, the project will bring new full-time and part-time jobs to the community.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Woonsocket Neighborhood Development Corporation d/b/a N. Real Estate Development	HFFI Awardee	Woonsocket	RI	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	Woonsocket Neighborhood Development Corporation (Woonsocket) will use CED funding to develop commercial real estate and create space for two new businesses and seven micro-business startups in northern Rhode Island. These start-ups include: a historic diner, a public market (to house several micro-businesses), a function facility adjacent to the City's Museum of Work and Culture, and an infant childcare business. Woonsocket will provide much needed renovations and capital for commercial development projects as a catalyst for further development of downtown retail space. New low-income employees of these businesses will have access to job training through partner organizations, and affordable homes and low-cost childcare through Woonsocket's existing programs. In addition, this initiative will bring healthy food choices to the area with the start-up of new healthy retail food outlets, including a 'Farmers Market,' a historic diner that will have a healthy menu, and at least one micro-enterprise with a healthy food focus.
Organization / Initiative	Butterfly Foundation	HFFI Awardee	Spartanburg	SC	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	The Butterfly Foundation, along with community partners including the Hub City Farmers' Market, the City of Spartanburg, the Spartanburg Development Corporation, and the Mary Black Foundation, have developed an innovative approach to improve access to healthy food options and create jobs in the Northside community of Spartanburg, South Carolina. This partnership, known as the Northside Community Food Hub will use CED funding to provide a permanent home for the Hub City Farmers' Market, while also providing classrooms, community gardens, a café, catering kitchen and a retail space where vendors can continue to sell their produce and goods throughout the year. As a hybrid business that combines elements of a grocery store, farmers' market, restaurant, community garden and learning lab, the Northside Community Food Hub is poised to create jobs, renew and grow vital community connections and provide access to nutritious prepared foods, groceries and produce in a community that is severely lacking healthy food options.
Organization / Initiative	Conexion Americas	HFFI Awardee	Nashville	TN	<a href="http://www.casaazafiran.org/2013/05/mesa-komal/#.W5peN2NRfIU">http://www.casaazafiran.org/2013/05/mesa-komal/#.W5peN2NRfIU</a>	Conexion Americas will use CED funding to finish constructing and equipping a commercial kitchen in the Casa Azafran Community Center in South Nashville, Tennessee. The community kitchen will be used by community-based food entrepreneurs, primarily women, to prepare healthy and affordable foods for sale to the public, and residents of the food desert. These entrepreneurs will be supported with the infrastructure and technical assistance required to start and grow their businesses. The community will greatly benefit from this project, which will create 51 full-time jobs and increase access to healthy and affordable food for 5,000 low-income, low-access residents of the food desert.

**HUNGER INNOVATION**  
FELLOWSHIP

Organization / Initiative	The Works, Inc.	HFFI Awardee	Memphis	TN	<a href="http://theworkscdc.org/the-grocer-at-smfm/">http://theworkscdc.org/the-grocer-at-smfm/</a>	The Works, Inc. will create a grocery store and farmers market in a food desert in south Memphis, TN. The grocery store will include a community education component that facilitates access to healthy food and educates community members on healthy diet. The weekly farmers market at the grocery will provide local growers the opportunity to display and sell their goods. This will be a location for school students, senior citizens, and other community members to learn about healthy eating, organic products, and healthy food preparation. This project has fostered partnerships with Plough Foundation, City of Memphis, Memphis WIN Local Workforce Development Board, Department of Human Services, and various local agencies and organizations, and will promote sustainable urban economic development in south Memphis. This project will create over 40 full-time permanent, livable wage jobs for low-income residents of this community in customer service, inventory, management, cleaning/janitorial support, marketing, administrative support, food service, and general management.
Organization / Initiative	CEN-TEX Certified Development Corp d/b/a BCL of Texas	HFFI Awardee	Austin	TX	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	CEN-TEX Certified Development Corporation dba BCL of Texas (CEN-TEX), located in Austin, Texas, will use CED funding to make an equity investment into Salud Texas to purchase highly-mechanized equipment and offer state-of-the-art milling services to olive growers all over Texas. CEN-TEX has partnered with Jim Henry, owner of the Texas Olive Ranch, and Karen Lee, owner of Cowgirl Brands, LLC, to expand a "special label" olive oil bottling operation called "Salud Texas." Positions will range from line workers to sales people to bookkeepers. In addition to creating jobs in the olive oil business, CEN-TEX will work with local food banks serving rural Texas to promote nutrition education and emphasize the important role that olive oil can play in a healthy and well-balanced diet.
Organization / Initiative	Neighborhood Housing Services of Dimmit County, Inc.	HFFI Awardee	Carrizo Springs	TX	<a href="https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx">https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx</a>	Neighborhood Housing Services of Dimmit County Inc. (NHS of Dimmit County) was established in 1986 and became a certified CDFI in 2001. The organization offers a variety of financial products, including small business and microenterprise loans, home rehabilitation loans, small consumer loans, and agribusiness loans. NHS of Dimmit County Inc. will use its FY 2012 Healthy Food Financing Initiative Award to support loans to healthy food retailers in 10 Texas counties in the Middle Rio Grande Valley.
Organization / Initiative	Capital Impact Partners	HFFI Awardee	Arlington	VA	<a href="https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx">https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx</a>	NCB Capital Impact is a national certified CDFI established in 1983. NCB Capital Impact offers financial products, development services, and policy solutions to low-income targeted areas. The organization will use its FY 2012 Healthy Food Financing Initiative Award to support the California FreshWorks Fund, a healthy food financing program that supports the development of healthy food retail outlets in underserved communities throughout the state of California.



**HUNGER INNOVATION**  
FELLOWSHIP

Organization / Initiative	Capital Impact Partners	HFFI Awardee	Arlington	VA	<a href="https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx">https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx</a>	NCB Capital Impact (NCB) is a certified CDFI founded in 1983. NCB provides financial and development services and supports community development through a holistic approach by financing health centers, grocery store, schools, affordable housing and long-term senior care. NCB will use its FY 2013 Financial Assistance Award for lending and equity capital to support development in Detroit and lending to community health centers in California, and its FY 2013 Healthy Food Financing Initiative-Financial Assistance award to support the Michigan Good Food Fund, a new initiative that will expand access to healthy foods for hundreds of thousands of Michigan residents living in underserved areas.
Organization / Initiative	Total Action Against Poverty in Roanoke Valley	HFFI Awardee	Roanoke	VA	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	Total Action Against Poverty (TAP), and its affiliate, Business Seed Capital, Inc. (BSCI), will use CED funding to expand access to credit markets and provide below market-rate financing for new and expanding small businesses to stimulate economic development and job creation in Roanoke Valley, Virginia. A special priority will be placed on business ventures related to healthy food access, production, and distribution in an effort to eliminate the substantial number of food deserts in the region and increase access to healthy, affordable foods. TAP will establish a three-pronged program, to include: the provision of comprehensive pre- and post-loan technical assistance/business development services; access to an employment and training assistance fund for participating businesses to train/retain low-income individuals and/or TANF recipients; and establishment of a revolving loan fund for new or expanding businesses.
Organization / Initiative	Virginia Community Capital, Inc.	HFFI Awardee	Christiansburg	VA	<a href="https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx">https://www.cdfifund.gov/awards/state-awards/Pages/default.aspx</a>	Virginia Community Capital Inc. is a certified CDFI established in 1995. The organization will use its FY 2017 CDFI Program Financial Assistance award to increase the volume of current products and services. They will use their FY 2017 Healthy Food Financing Initiative Financial Assistance Award to invest in healthy food projects in their target market. In 2013, Virginia Community Capital (VCC) launched the Virginia Fresh Food Loan Fund to enhance access to nutritious foods in Virginia's inner cities, small towns, and rural communities. As a community development financial institution (CDFI), VCC supports small businesses and community development projects by offering flexible capital, investment opportunities, and advisory services.
Organization / Initiative	Martin Luther King Economic Development Corporation	HFFI Awardee	Milwaukee	WI	<a href="https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees">https://www.acf.hhs.gov/ocs/resource/2011-ced-hffi-grantees</a>	The Martin Luther King Economic Development Corporation (MLKEDC) will use CED funding to develop the Milwaukee Fix Building near the south side of Milwaukee, Wisconsin. MLKEDC will partner with Milwaukee Fix LLC to implement this project, which will include: new construction of an environmentally sustainable, four-story, 30,000 sq. ft. commercial building that will include building and operating a new dairy food manufacturing facility; expansion of an existing nearby urban farm and launch of a new rooftop farm; and co-location of three primary, preventive and integrative healthcare providers. This project will result in increased economic opportunities for area residents and improved access to healthy, affordable foods through the production and distribution of healthy fruits, vegetables and dairy products.



## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Martin Luther King Economic Development Corporation	HFFI Awardee	Milwaukee	WI	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2013">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2013</a>	Martin Luther King Economic Development Corporation (MLKEDC) will use CED-HFFI funds to transform a boarded-up building and vacant lot on a main commercial corridor in Milwaukee into a neighborhood redevelopment project that will be a hub for healthy food, wellness services, economic development, and education and training programs. The Lindsay Heights Innovation and Wellness Commons (The Commons) will create 9,000 of food retail and food production spaces. The tenants will include a new store for a natural foods co-op, and a healthy food start-up restaurant focused on vegetarian meals. Food production spaces will be rented by the Milwaukee Center for Independence (MCFI) as a commercial kitchen to allow expansion of existing food distribution business. This project will create more than 26 jobs and bring \$1,314,000 in additional funding to the community.
Organization / Initiative	Kanawha Institute for Social Research & Action, Inc. (KISRA)	HFFI Awardee	Charleston	WV	<a href="https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2014">https://www.acf.hhs.gov/ocs/resource/ced-hffi-grant-awards-fy-2014</a>	Kanawha Institute for Social Research & Action, Inc. (KISRA) will use CED-HFFI to develop the Paradise Farms and Food Hub. This food hub will form a central location for the focus of healthy food choices on the west side of Charleston, West Virginia. The Food Hub will address the conditions of a food desert in this community by introducing the production and sales of healthy foods. Complementary aspects of this project will include the provision of healthy plates to children at area schools and childcare centers, locally made products derived from fresh goods, and basic fresh goods through community supported agriculture. The outcomes will include revitalization of a distressed community through increase opportunities for livable wage employment and improved access to fresh and nutritious food. This project will create 45 full time jobs.
Organization / Initiative	Arcadia Mobile Market	School/Child Nutrition	Washington, D.C.	DC	<a href="http://arcadiafood.org/mobile-market-school-education-program-0">http://arcadiafood.org/mobile-market-school-education-program-0</a>	Arcadia's Mobile Market makes educational visits to DC and Northern Virginia schools, providing hands-on activities about farmers markets and the local food system. These visits are designed to connect Elementary and Middle school students with where food comes from, healthy eating, and sustainable agriculture.
Organization / Initiative	Kamehameha Schools Food Manufacturing Study	School/Child Nutrition	Oahu	HI	<a href="http://urbane-dev.com/projects/kamehameha-schools/">http://urbane-dev.com/projects/kamehameha-schools/</a>	Urbane Development partnered with Econsult Solutions on behalf of Kamehameha Schools, a private charitable educational trust, to assess the feasibility of a shared food manufacturing facility in urban Honolulu on land managed by the Commercial Real Estate Division (CRED) of Kamehameha Schools (KS). The team first sought to understand the food-manufacturing ecosystem on O'ahu, within which the facility would operate. Second, it sought to assess market demand in order to determine how to position the facility and its users for success.
Organization / Initiative	Food First: The Institute for Food and Development Policy	Urban Agriculture	San Francisco	CA	<a href="https://www.foodandwaterwatch.org/">https://www.foodandwaterwatch.org/</a>	Food and Water Watch is a nonprofit organization that works to make food and water resources accessible and sustainable. They work to monitor food production and clean water systems, track the environmental quality of oceans, keep watch over U.S. corporate influence on public policy, and hold policymakers accountable for policies that pollute.

## HUNGER INNOVATION FELLOWSHIP

Organization / Initiative	Acrefy	Urban Agriculture	Atlanta	GA	<a href="https://hypepotamus.com/community/startups-food-desert/">https://hypepotamus.com/community/startups-food-desert/</a>	The agro-tech startup has an ambitious goal of converting 100 vacant acres into 400 mini-farms to produce \$8 million dollars of revenue in a year.
Organization / Initiative	Institute for Agriculture and Trade Policy (IATP)	Urban Agriculture	Minneapolis	MN	<a href="https://www.iatp.org/about">https://www.iatp.org/about</a>	IATP is a research and advocacy organization working to promote fair and sustainable food, farm, and trade systems around the world. Created in response to the American family farm crisis, IATP initially sought to document the failed policies that had led to prices dropping below the cost of production, and put many family farmers out of business. Now, IATP works with organizations worldwide to analyze the impact of global trade agreements, develop clean energy models, and stop the excessive use of antibiotics in agriculture and aquaculture.
Local Policy	Cooking and nutrition awareness	Advocacy / Awareness	Bridge City	TX	<a href="https://library.municode.com/tx/bridge-city/codes/code_of_ordinances?nodeId=PTIICOOR_CH6BUBURE_ARTIIWACODIV2WASAHOBUS6-43KIUS">https://library.municode.com/tx/bridge-city/codes/code_of_ordinances?nodeId=PTIICOOR_CH6BUBURE_ARTIIWACODIV2WASAHOBUS6-43KIUS</a>	This section provides recommendations for water conservation tactics that are applicable to kitchen uses. Provides tip of using small amount of water for cooking because "food is more nutritious since vitamins and minerals are not poured down the drain with the extra cooking water."
Local Policy	Deer meat donation permit	Food Donation or Waste	Baltimore County	MD	<a href="https://library.municode.com/md/baltimore-county/codes/code_of_ordinances?nodeId=ART30REPA_TIT1ADREPA_SUBTITLE_2REPAA_C_S30-1-201PRAC">https://library.municode.com/md/baltimore-county/codes/code_of_ordinances?nodeId=ART30REPA_TIT1ADREPA_SUBTITLE_2REPAA_C_S30-1-201PRAC</a>	This policy allows hunting on county land if part of a Deer Cooperator Program (hunting to reduce overpopulation of wildlife); program requires that venison be donated to food banks or other charitable organization.
Local Policy	Healthy Food Policy at The Open Door	Food Donation or Waste	Eagan	MN	<a href="http://www.changelabsolutions.org/sites/default/files/WhatsPolicy-FINAL-CLS-201705.pdf">http://www.changelabsolutions.org/sites/default/files/WhatsPolicy-FINAL-CLS-201705.pdf</a>	Since 2013, the policy commits the organization to offering more fresh, unprocessed foods to their visitors and removing unhealthy products like sugary drinks. It also requires Open Door to provide healthy food choices at staff meetings and volunteer events. In 2014, the food pantry surveyed its clients and found that 86% were satisfied or very satisfied with the foods available and more than 75% supported the policy.
Local Policy	Pay for parking tickets with food donations	Food Donation or Waste	Los Angeles	NV	<a href="https://library.municode.com/nv/las-vegas/codes/code_of_ordinances?nodeId=TIT11VETR_CH11_10PANOV1_11.10.150ALPAFIEMPR">https://library.municode.com/nv/las-vegas/codes/code_of_ordinances?nodeId=TIT11VETR_CH11_10PANOV1_11.10.150ALPAFIEMPR</a>	Las Vegas, NV allows its Parking Services department to set up a temporary program up to twice a year where people may choose to pay for certain parking tickets with food donations (or other kinds of donations, like toys).

## HUNGER INNOVATION FELLOWSHIP

Local Policy	License exemption for food donors	Food Donation or Waste	Greensburg	PA	<a href="http://ecode360.com/14957024">http://ecode360.com/14957024</a>	This provision exempts various entities—including food banks and soup kitchens owned by charitable nonprofits, and charitable nonprofits managed by an organization that supports extracurricular activities for school-aged youth—from retail food facility licensing requirements. It also allows licensed food facilities that are nonprofits and legally non-licensed facilities to accept home-made foods that are not “potentially hazardous” to serve at their meals/events, provided that they inform consumers that the food has been prepared in a private home that is not licensed or inspected.
Local Policy	Allowance and restriction of cottage food sales	Food Sellers	Boulder	CO	<a href="https://library.municode.com/co/boulder/codes/municipal_code?nodeId=TIT6HESASA_CH6-17COFOFRPSA">https://library.municode.com/co/boulder/codes/municipal_code?nodeId=TIT6HESASA_CH6-17COFOFRPSA</a>	The policy generally regulates cottage foods and fresh produce production and sales in homes. Restricts sales hours; restricts sales of home grown produce to raw, whole produce grown on the premises; and requires cottage food producers to comply with state law. Also requires home producers to obtain a city sales and use tax license; disallows marijuana from being considered either a cottage food or produce. Recognizes cottage food production supports health and local food production.
Local Policy	Exempting farm stands from mobile food licensing	Food Sellers	Cedar Rapids	IA	<a href="https://library.municode.com/ia/cedar_rapids/codes/code_of_ordinances?nodeId=CH42AMOF0VE_42A.14EXLIRE42A.13">https://library.municode.com/ia/cedar_rapids/codes/code_of_ordinances?nodeId=CH42AMOF0VE_42A.14EXLIRE42A.13</a>	The policy exempts farm stands that sell unprocessed whole foods grown on-site on land assessed as agricultural land from mobile food vendor licensing requirements.
Local Policy	Tax incentive for healthy food retailer property improvements	Food Sellers	Camden	NJ	<a href="http://ecode360.com/documents/CA1078/source/LF861054.pdf">http://ecode360.com/documents/CA1078/source/LF861054.pdf</a>	This law creates an exemption from taxes for improvements made to real property as part of the state's economic opportunity act of 2013, which incentivizes things such as bringing of fresh produce into food deserts.
Local Policy	Healthy Food Retail Taskforce	Food Sellers	Chickasha	OK	<a href="https://library.municode.com/ok/chickasha/ordinances/municipal_code?nodeId=816810">https://library.municode.com/ok/chickasha/ordinances/municipal_code?nodeId=816810</a>	This resolution expresses support for healthy foods in retail settings and establishes a Healthy Food Retail Taskforce to study the issue and make recommendations to the City Council. Numerous implementation steps are specified and the resolution divides tasks up according to food system stages as follows: find, afford, choose, use.
Local Policy	License exemption for farmers markets	Food Sellers	Greensburg	PA	<a href="http://ecode360.com/14957024">http://ecode360.com/14957024</a>	This provision requires individual farmers market stands to obtain and pay for a license, unless they are selling only "raw agricultural commodities" as defined in the Pennsylvania Food Code.

## HUNGER INNOVATION FELLOWSHIP

Local Policy	License fee exemption for certain food producers	Food Sellers	Dallastown	PA	<a href="http://ecode360.com/32126812">http://ecode360.com/32126812</a>	This provision exempts certain people from having to pay for a transient retail merchant license (though it still requires them to register and obtain license). Exempted persons include those making and selling food and other goods for purposes of donating the proceeds, farmers selling their own produce, and manufacturers and producers of bread and bakery products, meat and meat products, or milk and milk products.
Local Policy	License fee exemption for certain food producers	Food Sellers	Red Lion	PA	<a href="http://ecode360.com/32106366">http://ecode360.com/32106366</a>	This provision exempts certain people from having to pay for a transient retail merchant license (though it still requires them to register and obtain license). Exempted persons include those making and selling food and other goods for purposes of donating the proceeds, farmers selling their own produce, and manufacturers and producers of bread and bakery products, meat and meat products, or milk and milk products.
Local Policy	License fee exemption for farmer sales	Food Sellers	Greencastle	PA	<a href="http://ecode360.com/11170192">http://ecode360.com/11170192</a>	This provision exempts certain persons from having to pay a fee to act as a transient retail merchant (but still requires them to obtain authorization). Exempted categories include persons making and selling certain homemade foods and goods when proceeds are donated to charitable causes, and farmers selling their own products grown, raised, or processed on their farms.
Local Policy	Policy: Permit exemption for farm fresh food sellers	Food Sellers	Abingdon	VA	<a href="https://library.municode.com/va/abingdon/codes/code_of_ordinances?nodeId=PTIICO_CH18BU_ARTVIVEVECA_S18-132EXPERE">https://library.municode.com/va/abingdon/codes/code_of_ordinances?nodeId=PTIICO_CH18BU_ARTVIVEVECA_S18-132EXPERE</a>	This provision exempts people selling fresh farm products (among other exemptions) from a requirement that mobile peddlers, vendors, and canvassers obtain a permit to operate within the town.
Local Policy	Zoning for farm foods	Food Sellers	Albemarle	VA	<a href="http://www.albemarle.org/upload/images/Forms_Center/Departments/County_Attorney/Forms/Albemarle_County_Code_Ch18_Zoning05_Supplement_Regulations.pdf">http://www.albemarle.org/upload/images/Forms_Center/Departments/County_Attorney/Forms/Albemarle_County_Code_Ch18_Zoning05_Supplement_Regulations.pdf</a>	The section of the county's zoning code sets out zoning requirements for parking, stand and yard sizes, and overall market organization for farm sales operations, including farm stands, farm sales, and farmer's markets.
Local Policy	Healthy child care nutrition	School/Child Nutrition	Anchorage	AL	<a href="https://library.municode.com/ak/anchorage/codes/code_of_ordinances?nodeId=TIT16HE_CH16.5_5ANCHCALICO_16.55.220NU">https://library.municode.com/ak/anchorage/codes/code_of_ordinances?nodeId=TIT16HE_CH16.5_5ANCHCALICO_16.55.220NU</a>	This policy provides nutrition standards for regulated child care facilities; adopts state standards by reference but also encourages avoidance of sugary snacks and drinks unless the drinks contain real fruit or vegetable juice.

## HUNGER INNOVATION FELLOWSHIP

Local Policy	School Wellness Policy at Salida School District	School/Child Nutrition	Chaffee County	CO	<a href="http://www.changelabsolutions.org/sites/default/files/WhatsPolicy-FINAL-CLS-201705.pdf">http://www.changelabsolutions.org/sites/default/files/WhatsPolicy-FINAL-CLS-201705.pdf</a>	In 2010, the Salida School District revised its wellness policy to improve school nutrition standards and support the use of locally produced fruits and vegetables, including produce from the school gardens, whenever possible. As a result of the policy and community engagement, the school garden initiative expanded into a 4 acre farm operated by a local nonprofit. An estimated 3,000 pounds of produce has made its way into school meals since the beginning of the initiative. The farm to school initiative and stronger nutrition policies have increased fruit and vegetable consumption among students by 12%.
Local Policy	Food in child care facilities	School/Child Nutrition	Broward County	FL	<a href="https://library.municode.com/fl/broward-county/codes/code_of_ordinances?nodeId=PTIICOOR_C_H7CHCA_ARTILIC_HCAFA_S7-7.01FONU">https://library.municode.com/fl/broward-county/codes/code_of_ordinances?nodeId=PTIICOOR_C_H7CHCA_ARTILIC_HCAFA_S7-7.01FONU</a>	This law establishes food service requirements for child care facilities. The requirements include compliance with the Child and Adult Care Food Program (CACFP) rules and regulations regardless of whether the provider receives reimbursement from the program; service of low-fat or non-fat milk; requirements for food brought from home; menu planning; snacks; and food safety and handling. Also requires child care facilities to provide a nutritious meal if children don't receive breakfast or lunch at home.
Local Policy	Healthy food access priority in city design	Urban Agriculture	Arvin	CA	<a href="https://library.municode.com/ca/arvin/codes/code_of_ordinances?nodeId=TIT17_ZO_CH17.43MUPE_IEMIEOVZO_17.43.050DEGU">https://library.municode.com/ca/arvin/codes/code_of_ordinances?nodeId=TIT17_ZO_CH17.43MUPE_IEMIEOVZO_17.43.050DEGU</a>	This section provides design guidelines for two target areas within the city, including one where healthy food access is mentioned as a possible priority. The target areas are both included in a mixed-use overlay zone which emphasize, among other things, walkability, bike-ability and accessibility.
Local Policy	Policy: Urban agriculture standards	Urban Agriculture	Alameda	CA	<a href="https://library.municode.com/ca/alameda/codes/code_of_ordinances?nodeId=CHXXDERE_ARTIZ_ODIRE_30-4DIUSRE_30-4.24ALPO">https://library.municode.com/ca/alameda/codes/code_of_ordinances?nodeId=CHXXDERE_ARTIZ_ODIRE_30-4DIUSRE_30-4.24ALPO</a>	This policy is the definition of Main Street Neighborhood (MS) sub district of Alameda Point that incorporates urban agriculture, including urban farms and community gardens.
Local Policy	Market garden standards	Urban Agriculture	Arvada	CO	<a href="https://library.municode.com/co/arvada/codes/code_of_ordinances?nodeId=PTIILADECO_ART5USRE_5.2ADUSSTCO_5.2.26MAGAAGCO">https://library.municode.com/co/arvada/codes/code_of_ordinances?nodeId=PTIILADECO_ART5USRE_5.2ADUSSTCO_5.2.26MAGAAGCO</a>	This law sets "market gardens" standards, including hours of operation and parking.

## HUNGER INNOVATION FELLOWSHIP

Local Policy	Sustainable infill redevelopment for sustainable agriculture	Urban Agriculture	Aurora	CO	<a href="https://library.municode.com/co/aurora/codes/building_and_zoning?nodeId=BUZOCO_CH146ZO_ART7MIESPDI_DIV7SUNRESIDI">https://library.municode.com/co/aurora/codes/building_and_zoning?nodeId=BUZOCO_CH146ZO_ART7MIESPDI_DIV7SUNRESIDI</a>	This law creates a Sustainable Infill Redevelopment (SIR) District that would allow for mixed commercial and residential uses in highly developed areas of the city; allows urban agriculture uses and requires development within the SIR District to feature at least one of several options for energy efficiency, including local production of healthy food. Also prioritizes bicycle and pedestrian connectivity.
Local Policy	Community garden regulations	Urban Agriculture	Bonita Springs	FL	<a href="https://library.municode.com/fl/bonita_springs/codes/code_of_ordinances?nodeId=PTIILADECO_CH4ZO_ARTVISUDIRE_DIV16FAPRSTCKOPROSTFAMACOGA_S4-1435STCOGA">https://library.municode.com/fl/bonita_springs/codes/code_of_ordinances?nodeId=PTIILADECO_CH4ZO_ARTVISUDIRE_DIV16FAPRSTCKOPROSTFAMACOGA_S4-1435STCOGA</a>	This law provides regulations for community gardens including requirements for composting, drainage, parking, size, noise, chemical application, structures, etc. It also provides that community gardens are not bona fide agriculture under F.S. Section 823.14, Florida Right to Farm Act.
Local Policy	Community garden standards	Urban Agriculture	Clearwater	FL	<a href="https://library.municode.com/fl/clearwater/codes/community_development_code?nodeId=PTICODECO_ART3DEST_DIV26COGAURFA">https://library.municode.com/fl/clearwater/codes/community_development_code?nodeId=PTICODECO_ART3DEST_DIV26COGAURFA</a>	This law creates standards for community gardens and urban farms, including standards relating to equipment, power tools, maintenance, design, accessory structures, parking and trash where wholesale and on-site sales are not allowed for community gardens.
Local Policy	Community garden regulations	Urban Agriculture	Athens-Clarke County	GA	<a href="https://www.municode.com/library/ga/athens-clarke_county/codes/code_of_ordinances?nodeId=PTIICO_ARTIZO_CH9-15GERE_S9-15-23COGA">https://www.municode.com/library/ga/athens-clarke_county/codes/code_of_ordinances?nodeId=PTIICO_ARTIZO_CH9-15GERE_S9-15-23COGA</a>	This policy regulates community gardens. Allows them in all zones, but permit is required. Permits are good for one year. Gardens may be no larger than one acre, and up to 3 on-site sale events are allowed (although an additional permit is required for these events).
Local Policy	Farmers market permittance and regulation	Urban Agriculture	Atlanta	GA	<a href="https://library.municode.com/ga/atlanta/ordinances/code_of_ordinances?nodeId=503313">https://library.municode.com/ga/atlanta/ordinances/code_of_ordinances?nodeId=503313</a>	This is an ordinance amending Atlanta Zoning Code Sec. 16-29.001 to add a definition of farmers' markets and to allow farmers' markets as a permitted use throughout various zoning districts, including residential districts. It also establishes the conditions under which they are permitted. Requires that at least 75% of the products displayed are farm products or value-added farm products, and that at least 75% of the vendors participating are producers, or their employees, agents, or family members.

## HUNGER INNOVATION FELLOWSHIP

Local Policy	Urban and market gardens permittance and regulations	Urban Agriculture	Atlanta	GA	<a href="http://growingfoodconnections.org/wp-content/uploads/sites/3/1970/01/19-AtlantaGA-UrbanAgZoningOrdinance-2014.pdf">http://growingfoodconnections.org/wp-content/uploads/sites/3/1970/01/19-AtlantaGA-UrbanAgZoningOrdinance-2014.pdf</a>	This uncodified law amended Atlanta's several provisions in the city's zoning code to define and allow "urban gardens and market gardens" as a permitted use and to provide conditions for where and when that use would be permitted.
Local Policy	Urban farm local tax exemption and regulation	Urban Agriculture	Conyers	GA	<a href="https://library.municode.com/ga/conyers/codes/code_of_ordinances?nodeId=PTIICOOR_TIT8PLDE_CH7ZO_ARTBBA_DIRE_S8-7-41DDODI">https://library.municode.com/ga/conyers/codes/code_of_ordinances?nodeId=PTIICOOR_TIT8PLDE_CH7ZO_ARTBBA_DIRE_S8-7-41DDODI</a>	This policy allows urban farms in the Downtown District, as a matter of right in certain subareas. Establishes permitted activities at urban farms, including allowing of on-site food donation. Exempts urban farms from occupational tax licensing requirement. Does not allow raising of animals as part of urban farm activities.
Local Policy	Urban agriculture standards	Urban Agriculture	Cedar Rapids	IA	<a href="https://www.municode.com/library/ia/cedar_rapids/codes/code_of_ordinances?nodeId=CH32ZO_S32_04PEUS_32_04_030UECST">https://www.municode.com/library/ia/cedar_rapids/codes/code_of_ordinances?nodeId=CH32ZO_S32_04PEUS_32_04_030UECST</a>	This policy allows urban agriculture uses as a primary or accessory use in all zone districts. An annual permit is needed when urban agriculture use is the primary use, or if an accessory use and the land being used is more than a quarter of an acre. Otherwise, no permit is needed. Provides for regulations relating to equipment/machinery, pesticide use, stormwater run off management, and fences. For purposes of this section, "urban agriculture" only refers to growing of plants/produce. But other areas of the code address other types of agricultural and urban agricultural uses.
Local Policy	Composting allowance	Urban Agriculture	Chicago	IL	<a href="http://growingfoodconnections.org/wp-content/uploads/sites/3/gravity_forms/7-1d999688265744f48ad862bf97cf7ab9/2015/04/Ordinance_92607_3.pdf">http://growingfoodconnections.org/wp-content/uploads/sites/3/gravity_forms/7-1d999688265744f48ad862bf97cf7ab9/2015/04/Ordinance_92607_3.pdf</a>	This uncodified ordinance amends city nuisance law to allow small-scale composting (at homes, for example) to operate without specific permits under certain conditions, such as size restrictions, rat control, and moisture standards.



## HUNGER INNOVATION FELLOWSHIP

Local Policy	Community garden standards	Urban Agriculture	Boston	MA	<a href="https://library.municode.com/ma/boston/codes/redevelopment_authority?nodeId=ART33OPSPSU_S33-8COGAOPSPSU">https://library.municode.com/ma/boston/codes/redevelopment_authority?nodeId=ART33OPSPSU_S33-8COGAOPSPSU</a>	This provision describes land that is appropriate for the City's "Community Garden Open Space Subdistricts." (Community gardens are one of nine possible open space subdistricts--open space districts are designed to protect and preserve open spaces through land use regulations). Specifically, it provides that "Community Garden open space (OS-G) sub districts shall consist of land appropriate for and limited to the cultivation of herbs, fruits, flowers, or vegetables, including the cultivation and tillage of soil and the production, cultivation, growing, and harvesting of any agricultural, floricultural, or horticultural commodity; such land may include Vacant Public Land." Note that Boston's Zoning Code includes a separate chapter devoted to "Urban Agriculture" (see Article 89, Section 89-1 et seq.).
Local Policy	Urban agriculture standards and zoning clearances	Urban Agriculture	Boston	MA	<a href="http://www.bostonplans.org/getattachment/a573190c-9305-45a5-83b1-735c0801e73e">http://www.bostonplans.org/getattachment/a573190c-9305-45a5-83b1-735c0801e73e</a>	This chapter addresses a variety of urban agriculture uses, including ground level and rooftop farms and greenhouses for commercial purposes; aquaculture, aquaponic, and hydroponic farms; composting; keeping of hens and bees; and farmers; markets and farm stands. It allows urban farming activities for commercial purposes to occur in many districts across the city, including residential zones/districts.
Local Policy	Adopt A Lot Program	Urban Agriculture	Jersey City	NJ	<a href="https://library.municode.com/nj/jersey_city/ordinances/code_of_ordinances?nodeId=470295">https://library.municode.com/nj/jersey_city/ordinances/code_of_ordinances?nodeId=470295</a>	Jersey City's "Adopt A Lot" program authorizes low-cost (\$1.00 per year) lease of vacant city land, to include "open space" shown to be in need of improvements, for the use of gardening or recreation. The later amendments to the initial program reduce the number of regulatory requirements.
Local Policy	Community garden standards	Urban Agriculture	Cleveland	OH	<a href="http://library.amlegal.com/nxt/gateway.dll/Ohio/cleveland_oh/partthreeandusecode/partiiblandusecode-zoningcode/titleviizoningcode/chapter336-urbangardendistrict?f=templates\$fn=default.htm\$3.0\$vid=amlegal:cleveland_oh\$h\$anc=JD_Chapter336">http://library.amlegal.com/nxt/gateway.dll/Ohio/cleveland_oh/partthreeandusecode/partiiblandusecode-zoningcode/titleviizoningcode/chapter336-urbangardendistrict?f=templates\$fn=default.htm\$3.0\$vid=amlegal:cleveland_oh\$h\$anc=JD_Chapter336</a>	This law establishes urban garden districts. These districts include community gardens (which may have "occasional sales of items" grown on-site) and market gardens that conduct on-site sales. It also addresses main and accessory uses, including uses of hoop houses, greenhouses, cold frames, and other season extension structures; bike racks; tool sheds; composting toilets; parking; walkways; and seasonal farm stands.

## HUNGER INNOVATION FELLOWSHIP

Local Policy	Community garden standards and exemptions	Urban Agriculture	Cincinnati	OH	<a href="https://library.municode.com/oh/cincinnati/codes/code_of_ordinances?nodeId=TIXIZOCOCI_CH14_19ADDERE_S1419-41COGA">https://library.municode.com/oh/cincinnati/codes/code_of_ordinances?nodeId=TIXIZOCOCI_CH14_19ADDERE_S1419-41COGA</a>	This law provides regulations for community gardens in section of zoning code that pertains to uses that are permitted, permitted with limitations, or require approval of a conditional use in individual zoning districts (see Section 1441.01). Standards addressed include size and placement of structures, composting, site maintenance, equipment use, hours of operation, fencing, etc. It does not allow on-site sales. See also, Section 1401-01-C14 (defining "Community Garden" as a site operated and maintained by an individual or group to cultivate trees, herbs, fruits, vegetables, flowers, or other ornamental foliage for the following uses: personal use, consumption, donation or off site sale of items grown on the site"). With respect to administration/implementation, the Zoning Administrator has general authority with respect to permitting and related issues (see chapter 1441), but community gardens are generally allowed throughout the city and do not appear to require permits in zones where they are allowed.
Local Policy	Zoning allowance for urban agriculture	Urban Agriculture	Cleveland	OH	<a href="http://growingfoodconnections.org/wp-content/uploads/sites/3/1970/01/77-ClevelandOH-AgricultureinResidentialDistricts.pdf">http://growingfoodconnections.org/wp-content/uploads/sites/3/1970/01/77-ClevelandOH-AgricultureinResidentialDistricts.pdf</a>	This is an uncoded version of an ordinance that amended Cleveland's zoning codes to permit agriculture, some farm sales, and the keeping of farm animals in certain residential zones.
Local Policy	Statement of support for urban agriculture	Urban Agriculture	Beaufort County	SC	<a href="https://www.municode.com/library/sc/beaufort_county/codes/community_development_code?nodeId=ART1GEPR_DIV1.2PUIN_1.2.10GE">https://www.municode.com/library/sc/beaufort_county/codes/community_development_code?nodeId=ART1GEPR_DIV1.2PUIN_1.2.10GE</a>	This policy lists promoting urban agriculture as a purported purpose/intent of the county development code. This provision outlines the purpose of the county comprehensive plan to allow conservation efforts, quality housing, and to support walkable transportation.
Local Policy	Urban agriculture standards	Urban Agriculture	Chattanooga	TN	<a href="https://www.municode.com/library/tn/chattanooga/codes/code_of_ordinances?nodeId=CH38ZO_ARTVZORE_DIV28URAGZO">https://www.municode.com/library/tn/chattanooga/codes/code_of_ordinances?nodeId=CH38ZO_ARTVZORE_DIV28URAGZO</a>	These provisions set standards for the City's "A-1 Urban Agricultural Zone." They specifically designate agricultural uses such as growing of crops, dairying, grazing, the raising and maintaining of poultry and livestock as permitted uses in that zone and emphasize that the zone provides an opportunity for Planned Unit Development (PUD) that allows for open space design for the protection of sensitive natural resources.

## HUNGER INNOVATION FELLOWSHIP

Local Policy	Community gardens on city property	Urban Agriculture	Austin	TX	<a href="https://www.municode.com/library/tx/austin/codes/code_of_ordinances?nodeId=TIT14USSTPUPR_CH14-7SUURAG">https://www.municode.com/library/tx/austin/codes/code_of_ordinances?nodeId=TIT14USSTPUPR_CH14-7SUURAG</a>	This policy creates a program to support city supported community gardens on city owned or city controlled land. Only non-profits are eligible to operate the gardens, and must apply for a garden permit, and for a supplemental license if the garden is to be on city-owned land.
Local Policy	Permits sustainable urban agriculture in Critical Water Quality Zone	Urban Agriculture	Austin	TX	<a href="https://www.municode.com/library/tx/austin/codes/environmental_criteria_manual?nodeId=S1WAQUMA_1.5.0STBU_1.5.3DEALCRWAQUZO">https://www.municode.com/library/tx/austin/codes/environmental_criteria_manual?nodeId=S1WAQUMA_1.5.0STBU_1.5.3DEALCRWAQUZO</a>	This policy describes conditions under which sustainable urban agriculture (community gardens, market gardens, and urban farms) qualifies as a permitted use in the Critical Water Quality Zone. Raising of livestock or fowl are not allowed.
Local Policy	Permits urban agriculture and gardens in restricted areas	Urban Agriculture	Austin	TX	<a href="https://www.municode.com/library/tx/austin/codes/land_development_code?nodeId=TIT30AUTRC_OSURE_CH30-5EN_SUBCHAPTE_R_AWAQU_ART7R_EALWA_DIV1CRW_AQUZORE_S30-5-261CRWAQUZODE">https://www.municode.com/library/tx/austin/codes/land_development_code?nodeId=TIT30AUTRC_OSURE_CH30-5EN_SUBCHAPTE_R_AWAQU_ART7R_EALWA_DIV1CRW_AQUZORE_S30-5-261CRWAQUZODE</a>	This policy regulates development in Critical Water Quality Zone. Provides that open space is limited to urban agriculture or community gardens in a water supply rural watershed, water supply suburban watershed, or the Barton Springs Zone; also provides that standards for open space including urban agriculture/community gardens.
Local Policy	Sustainable urban agriculture exemption from Public Works permit	Urban Agriculture	Austin	TX	<a href="https://www.municode.com/library/tx/austin/codes/code_of_ordinances?nodeId=TIT14USSTPUPR_CH14-11USRI-W_ART1DIPUEARI-W_DIV1GEPR_S14-11-1APRE">https://www.municode.com/library/tx/austin/codes/code_of_ordinances?nodeId=TIT14USSTPUPR_CH14-11USRI-W_ART1DIPUEARI-W_DIV1GEPR_S14-11-1APRE</a>	This section excludes activities regulated and allowed as "sustainable urban agriculture" under Ch. 14-7 of the City's code from the requirement that a person must submit an application to the director of the Public Works Department to obtain a release of a public easement, a license for the private use of public property, an agreement for a permanent encroachment in a public right-of-way, or a vacation of a public right-of-way.
Local Policy	Garden permit exemption	Urban Agriculture	Christiansburg	VA	<a href="https://library.municode.com/va/christiansburg/codes/code_of_ordinances?nodeId=SPBLADERE_CH42ZO_ARTXXII_MIPR_S42-663URAGZOPERE">https://library.municode.com/va/christiansburg/codes/code_of_ordinances?nodeId=SPBLADERE_CH42ZO_ARTXXII_MIPR_S42-663URAGZOPERE</a>	This section provides that the keeping of a garden for the production of fruit or vegetables shall not require an urban agriculture zoning permit and shall be allowed by right in all zoning districts.

## HUNGER INNOVATION FELLOWSHIP

Local Policy	Making urban agriculture easier with policy	Urban Agriculture	Burlington	VA	<a href="http://growingfoodconnections.org/wp-content/uploads/sites/3/gravity_forms/7-1d999688265744f48ad862bf97cf7ab9/2016/04/ZA-14-08-Urban-Ag-Complete-PC-approved.pdf">http://growingfoodconnections.org/wp-content/uploads/sites/3/gravity_forms/7-1d999688265744f48ad862bf97cf7ab9/2016/04/ZA-14-08-Urban-Ag-Complete-PC-approved.pdf</a>	This uncoded ordinance amended the city's Comprehensive Development Ordinance to make urban agriculture activities easier, including by exempting some cold frames, hoop houses and other season extension structures and rooftop urban agriculture structures and uses from permitting requirements; allowing sales of up to \$1,000 from individual community gardens and allowing such food to be processed in the person's residential kitchen; providing development bonuses for inclusion of community garden space in residential and neighborhood mixed-use districts.
Local Policy	Exemptions and regulations on urban agriculture	Urban Agriculture	Casper	WY	<a href="https://www.municode.com/library/wy/casper/codes/code_of_ordinances?nodeId=TIT17ZO_CH17_24AGURAG">https://www.municode.com/library/wy/casper/codes/code_of_ordinances?nodeId=TIT17ZO_CH17_24AGURAG</a>	This policy sets forth permitted uses, conditional uses, and minimum standards for AG Urban Agriculture District.
Tool / Article	Food as a Catalyst for Change – Rebuilding the Food System in Birmingham, AL	Community	Birmingham	AL	<a href="http://changelabsolutions.org/publications/food-catalyst-change">http://changelabsolutions.org/publications/food-catalyst-change</a>	This is a community guide on how to improve food access in underserved areas.
Tool / Article	8 Steps to Get More Fruits and Vegetables in Your Neighborhood	Community	N/A	N/A	<a href="http://www.changelabsolutions.org/sites/default/files/8%20steps%20English.pdf">http://www.changelabsolutions.org/sites/default/files/8%20steps%20English.pdf</a>	This is a community guide on how to improve food access in underserved areas.

## HUNGER INNOVATION FELLOWSHIP

Tool / Article	Understanding the Role of Community Development Finance in Improving Access to Healthy Food – A Guide for Public Health Practitioners	Community	N/A	N/A	<a href="http://changelabsolutions.org/CDFI-Guide">http://changelabsolutions.org/CDFI-Guide</a>	This is a community guide on how to improve food access in underserved areas.
Tool / Article	Calculating Selling Area for Healthy Retail – A Fact Sheet	Food Sellers	N/A	N/A	<a href="http://changelabsolutions.org/publications/calculating-selling-area">http://changelabsolutions.org/publications/calculating-selling-area</a>	This is a guide on how to sell healthier food in underserved areas.
Tool / Article	Check Out Healthy Retail – An Infographic	Food Sellers	N/A	N/A	<a href="http://changelabsolutions.org/healthy_retail">http://changelabsolutions.org/healthy_retail</a>	This is a guide on how to sell healthier food in underserved areas.
Tool / Article	Community Development Block Grants – Linking Health & Economic Development through Food Retail	Food Sellers	N/A	N/A	<a href="http://changelabsolutions.org/publications/CDBG">http://changelabsolutions.org/publications/CDBG</a>	This is a guide on how to sell healthier food in underserved areas.
Tool / Article	Creating a Permit Program for Produce Cart Vendors – A Factsheet	Food Sellers	N/A	N/A	<a href="http://changelabsolutions.org/publications/permit-produce-cart-vendors">http://changelabsolutions.org/publications/permit-produce-cart-vendors</a>	This is a guide on how to sell healthier food in underserved areas.
Tool / Article	Food Co-Ops and Healthy Food Access	Food Sellers	N/A	N/A	<a href="http://nfca.coop/hfa/presentations/">http://nfca.coop/hfa/presentations/</a>	This is a guide on how to sell healthier food in underserved areas.

**HUNGER INNOVATION**  
FELLOWSHIP

Tool / Article	Fruitful Collaboration – Funding to Promote Fruits and Vegetables in Food Retail Stores	Food Sellers	N/A	N/A	<a href="http://changelabsolutions.org/publications/SCBG">http://changelabsolutions.org/publications/SCBG</a>	This is a guide on how to sell healthier food in underserved areas.
Tool / Article	Getting to Grocery – Tools for Attracting Healthy Food Retail to Underserved Neighborhoods	Food Sellers	N/A	N/A	<a href="http://changelabsolutions.org/publications/getting-grocery">http://changelabsolutions.org/publications/getting-grocery</a>	This is a guide on how to sell healthier food in underserved areas.
Tool / Article	Green for Greens – Finding Public Funding for Healthy Food Retail	Food Sellers	N/A	N/A	<a href="http://changelabsolutions.org/publications/green-for-greens">http://changelabsolutions.org/publications/green-for-greens</a>	This is a guide on how to sell healthier food in underserved areas.
Tool / Article	Health on the Shelf – A Guide to Healthy Small Food Retailer Certification Programs	Food Sellers	N/A	N/A	<a href="http://changelabsolutions.org/publications/health-on-the-shelf">http://changelabsolutions.org/publications/health-on-the-shelf</a>	This is a guide on how to sell healthier food in underserved areas.
Tool / Article	Healthy Retail Playbook – A Set of Tools for Policy and Partnership	Food Sellers	N/A	N/A	<a href="http://changelabsolutions.org/healthy-retail-playbook-tools">http://changelabsolutions.org/healthy-retail-playbook-tools</a>	This is a guide on how to sell healthier food in underserved areas.

**HUNGER INNOVATION**  
FELLOWSHIP

Tool / Article	How to Use Economic Development Resources to Improve Access to Healthy Food	Food Sellers	N/A	N/A	<a href="http://changelabsolutions.org/publications/econ-dev-healthy-food">http://changelabsolutions.org/publications/econ-dev-healthy-food</a>	This is a guide on how to sell healthier food in underserved areas.
Tool / Article	Incentives for Change – Rewarding Healthy Improvements to Small Food Stores	Food Sellers	N/A	N/A	<a href="http://changelabsolutions.org/sites/default/files/Incentives-for-Change-Small-Food-Stores_FINAL_20140131_2.pdf">http://changelabsolutions.org/sites/default/files/Incentives-for-Change-Small-Food-Stores_FINAL_20140131_2.pdf</a>	This is a guide on how to sell healthier food in underserved areas.
Tool / Article	Licensing for Lettuce – Model Ordinance and Guide for Licensing Healthy Food Retailers	Food Sellers	N/A	N/A	<a href="http://changelabsolutions.org/publications/HFR-licensing-ord">http://changelabsolutions.org/publications/HFR-licensing-ord</a>	This is a guide on how to sell healthier food in underserved areas.
Tool / Article	Model Healthy Food System Resolution	Government	N/A	N/A	<a href="http://changelabsolutions.org/publications/food-system-resolution">http://changelabsolutions.org/publications/food-system-resolution</a>	This is a guide on how to promote a model food system from within a city government.
Tool / Article	Nutrition Priorities for the 2018 Farm Bill (signed by almost 100 food organizations)	Government	N/A	N/A	<a href="https://cspinet.org/sites/default/files/attachment/2018%20Farm%20Bill%20Nutrition%20Priorities.pdf">https://cspinet.org/sites/default/files/attachment/2018%20Farm%20Bill%20Nutrition%20Priorities.pdf</a>	This is a guide on the nutrition components of the 2018 Farm Bill.



## HUNGER INNOVATION FELLOWSHIP

Tool / Article	1 in 5 Kentucky kids don't get enough food. This program will put local produce in their hands	Information	N/A	N/A	<a href="https://www.courier-journal.com/story/life/food/farm-to-table/2018/01/08/kenntucky-agriculture-hunger-produce-ryan-quarles/1012551001/">https://www.courier-journal.com/story/life/food/farm-to-table/2018/01/08/kenntucky-agriculture-hunger-produce-ryan-quarles/1012551001/</a>	This is an article with food insecurity information.
Tool / Article	Children's exposure to food insecurity is still worse than it was before the Great Recession	Information	N/A	N/A	<a href="https://www.brookings.edu/blog/up-front/2018/06/29/childrens-exposure-to-food-insecurity-is-still-worse-than-it-was-before-the-great-recession/?utm_campaign=Brookings%20Brief&amp;utm_source=hs_email&amp;utm_medium=email&amp;utm_content=64149823">https://www.brookings.edu/blog/up-front/2018/06/29/childrens-exposure-to-food-insecurity-is-still-worse-than-it-was-before-the-great-recession/?utm_campaign=Brookings%20Brief&amp;utm_source=hs_email&amp;utm_medium=email&amp;utm_content=64149823</a>	This is an article with food insecurity information.
Tool / Article	Door Dash Is Now Using Its Algorithm To Deliver Extra Food From Restaurants To Food Banks	Information	N/A	N/A	<a href="https://www.fastcompany.com/40517038/doordash-is-now-using-its-algorithm-to-deliver-extra-food-from-restaurants-to-food-banks?utm_source=postup&amp;utm_medium=email&amp;utm_campaign=Fast%20Company%20Daily&amp;position=9&amp;partner=newsletter&amp;campaign_date=01182018">https://www.fastcompany.com/40517038/doordash-is-now-using-its-algorithm-to-deliver-extra-food-from-restaurants-to-food-banks?utm_source=postup&amp;utm_medium=email&amp;utm_campaign=Fast%20Company%20Daily&amp;position=9&amp;partner=newsletter&amp;campaign_date=01182018</a>	This is an article with food insecurity information.

## HUNGER INNOVATION FELLOWSHIP

Tool / Article	Food Banks Demonstrate the Power of Community Engagement for Results	Information	N/A	N/A	<a href="http://www.aecf.org/blog/food-banks-demonstrate-the-power-of-community-engagement-for-results/?utm_source=eblast&amp;utm_medium=email&amp;utm_campaign=Leadership-Development">http://www.aecf.org/blog/food-banks-demonstrate-the-power-of-community-engagement-for-results/?utm_source=eblast&amp;utm_medium=email&amp;utm_campaign=Leadership-Development</a>	This is an article with food insecurity information.
Tool / Article	Food insecurity by the Numbers	Information	N/A	N/A	<a href="http://wfpl.org/numbers-food-insecurity-jefferson-county/">http://wfpl.org/numbers-food-insecurity-jefferson-county/</a>	This is an article with food insecurity information.
Tool / Article	Food Stamps Have Evolved A Lot Over Time. Is Trump's Harvest Box Next?	Information	N/A	N/A	<a href="https://www.newsy.com/stories/food-stamps-have-evolved-is-trump-s-harvest-box-next/">https://www.newsy.com/stories/food-stamps-have-evolved-is-trump-s-harvest-box-next/</a>	This is an article with food insecurity information.
Tool / Article	Kentucky ranks sixth in senior hunger, study says	Information	N/A	N/A	<a href="https://insiderlouisville.com/health/kentucky-ranks-sixth-in-senior-hunger-study-says/">https://insiderlouisville.com/health/kentucky-ranks-sixth-in-senior-hunger-study-says/</a>	This is an article with food insecurity information.
Tool / Article	Let Them Eat Kale: The Misplaced Narrative of Food Access	Information	N/A	N/A	<a href="https://ir.lawnet.fordham.edu/cgi/viewcontent.cgi?article=2742&amp;context=ulj">https://ir.lawnet.fordham.edu/cgi/viewcontent.cgi?article=2742&amp;context=ulj</a>	This report is a detailed guide on the history and government response to food access advocacy in the United States and abroad.

## HUNGER INNOVATION FELLOWSHIP

Tool / Article	Reducing food insecurity among households with children is still a challenge for the United States	Information	N/A	N/A	<a href="https://www.brookings.edu/blog/up-front/2018/07/25/reducing-food-insecurity-among-households-with-children-is-still-a-challenge-for-the-united-states/?utm_campaign=Brookings%20Brief&amp;utm_source=hs_email&amp;utm_medium=email&amp;utm_content=64837390">https://www.brookings.edu/blog/up-front/2018/07/25/reducing-food-insecurity-among-households-with-children-is-still-a-challenge-for-the-united-states/?utm_campaign=Brookings%20Brief&amp;utm_source=hs_email&amp;utm_medium=email&amp;utm_content=64837390</a>	This is an article with food insecurity information.
Tool / Article	Tackling food waste around the world: Our top 10 apps	Information	N/A	N/A	<a href="https://www.thequardian.com/sustainable-business/2017/feb/06/food-waste-apps-global-technology-leftovers-landfill">https://www.thequardian.com/sustainable-business/2017/feb/06/food-waste-apps-global-technology-leftovers-landfill</a>	This is an article with food insecurity information.
Tool / Article	This Teenager Has Raised \$100K to Build A Platform for the Food Insecure	Information	N/A	N/A	<a href="https://hypepotamus.com/people/jack-griffin/">https://hypepotamus.com/people/jack-griffin/</a>	This is an article with food insecurity information.
Tool / Article	Visions of a new economy from Detroit: A conversation with Malik Yakini	Information	N/A	N/A	<a href="https://nonprofitquarterly.org/2018/07/11/visions-of-a-new-economy-from-detroit-a-conversation-with-malik-yakini/">https://nonprofitquarterly.org/2018/07/11/visions-of-a-new-economy-from-detroit-a-conversation-with-malik-yakini/</a>	This is an article with food insecurity information.
Tool / Article	Ashoka	Innovation	N/A	N/A	<a href="https://www.ashoka.org/en">https://www.ashoka.org/en</a>	This website offers tools, opportunities, and examples of innovative changemaking methods.
Tool / Article	Bloomberg Mayor's Challenge	Innovation	N/A	N/A	<a href="http://mayorschallenge.bloomberg.org/2018-champion-cities/">http://mayorschallenge.bloomberg.org/2018-champion-cities/</a>	This website offers tools, opportunities, and examples of innovative changemaking methods.

## HUNGER INNOVATION FELLOWSHIP

Tool / Article	Center for Science in the Public Interest	Innovation	N/A	N/A	<a href="https://cspinet.org/">https://cspinet.org/</a>	This website offers tools, opportunities, and examples of innovative changemaking methods.
Tool / Article	ChangeLab Solutions	Innovation	N/A	N/A	<a href="http://www.changelabsolutions.org">www.changelabsolutions.org</a>	This website offers tools, opportunities, and examples of innovative changemaking methods.
Tool / Article	Community Wealth Partners	Innovation	N/A	N/A	<a href="http://www.communitywealth.com">www.communitywealth.com</a>	This website offers tools, opportunities, and examples of innovative changemaking methods.
Tool / Article	Data to Solve Challenges	Innovation	N/A	N/A	<a href="http://www.neighborhoodindicators.org">www.neighborhoodindicators.org</a>	This website offers tools, opportunities, and examples of innovative changemaking methods.
Tool / Article	HyperIsland (Innovation Tools)	Innovation	N/A	N/A	<a href="http://www.toolbox.hyperisland.com">www.toolbox.hyperisland.com</a>	This website offers tools, opportunities, and examples of innovative changemaking methods.
Tool / Article	Living Cities	Innovation	N/A	N/A	<a href="http://www.livingcities.org/resources/300-cross-sector-partnership-assessment">www.livingcities.org/resources/300-cross-sector-partnership-assessment</a>	This website offers tools, opportunities, and examples of innovative changemaking methods.
Tool / Article	Net Impact	Innovation	N/A	N/A	<a href="http://www.netimpact.org">www.netimpact.org</a>	This website offers tools, opportunities, and examples of innovative changemaking methods.
Tool / Article	People's Process	Innovation	N/A	N/A	<a href="https://www.peoplesliberty.org/blog/2017/4/11/the-peoples-process-1">https://www.peoplesliberty.org/blog/2017/4/11/the-peoples-process-1</a>	This website offers tools, opportunities, and examples of innovative changemaking methods.
Tool / Article	Skoll Foundation	Innovation	N/A	N/A	<a href="http://www.skoll.org">www.skoll.org</a>	This website offers tools, opportunities, and examples of innovative changemaking methods.
Tool / Article	Stanford Social Innovation Review	Innovation	N/A	N/A	<a href="https://ssir.org/topics/category/food/P10">https://ssir.org/topics/category/food/P10</a>	This website offers tools, opportunities, and examples of innovative changemaking methods.
Tool / Article	Dig, Eat, and Be Healthy – A Guide to Growing Food on Public Property	Urban Agriculture	N/A	N/A	<a href="http://www.changelabsolutions.org/publications/dig-eat-be-healthy">http://www.changelabsolutions.org/publications/dig-eat-be-healthy</a>	This is a guide on how to improve the environment for urban agriculture to flourish.

**HUNGER INNOVATION**  
 ← FELLOWSHIP →

Tool / Article	From the Ground Up – Land Use Policies to Protect and Promote Farmers' Market	Urban Agriculture	N/A	N/A	<a href="http://changelabsolutions.org/publications/land-use-farmers-markets">http://changelabsolutions.org/publications/land-use-farmers-markets</a>	This is a guide on how to improve the environment for urban agriculture to flourish.
Tool / Article	Seeding the City – Land Use Policies to Promote Urban Agriculture	Urban Agriculture	N/A	N/A	<a href="http://changelabsolutions.org/publications/seeding-city">http://changelabsolutions.org/publications/seeding-city</a>	This is a guide on how to improve the environment for urban agriculture to flourish.